NATIONAL UNIVERSITY OF SINGAPORE AND ITS SUBSIDIARIES

(INCORPORATED IN SINGAPORE, REGISTRATION NUMBER: 200604346E)

FULL FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014



TRUSTEES' REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

For the financial year ended 31 March 2014

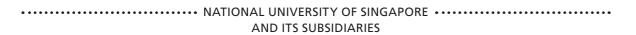
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REPORT OF THE TRUSTEES

The Board of Trustees are pleased to present their report to the members together with the audited consolidated financial statements of the National University of Singapore ("the Company") and its subsidiaries (collectively, "the Group") and statement of financial position, statement of comprehensive income and statement of changes in funds and reserves of the Company as of and for the financial year ended 31 March 2014.

TRUSTEES

The Trustees of the Company in office at the date of this report are:

| Mr Wong Ngit Liong - Chairman | Mr Goh Yew Lin | Mr Paul Ma Kah Woh |
|-------------------------------|---------------------------|---|
| Professor Tan Chorh Chuan | Mr Han Fook Kwang | Mr Neo Kian Hong |
| Mr Hans-Dieter Bott | Dr Noeleen Heyzer | Professor Saw Swee Hock |
| Ms Chan Chia Lin | Mr Peter Ho Hak Ean | Mr Davinder Singh |
| Ambassador Chan Heng Chee | Professor Olaf Kubler | Mr Phillip Tan Eng Seong |
| Dr Cheong Koon Hean | Mdm Kay Kuok Oon Kwong | Mr Abdullah Tarmugi |
| Ms Chong Siak Ching | Mr Michael Lien Jown Leam | Dr Teh Kok Peng |
| Mr Lucas Chow Wing Keung | Mr Andrew Lim Ming-Hui | Ms Elaine Yew Wen Suen (Appointed 1 April 2014) |
| | | |

ARRANGEMENTS TO ENABLE TRUSTEES TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose object is, to enable the Trustees of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

REPORT OF THE TRUSTEES

TRUSTEES' INTERESTS IN SHARES OR DEBENTURES

As the Company is a public company limited by guarantee and not having a share capital, there are no matters to be disclosed under Section 201(6)(g), Section 201(6A)(h), Section 201(11) and Section 201(12) of the Singapore Companies Act, Cap 50.

The Trustees of the Company at the end of the financial year have no interest in the share capital (including any share options) and debentures of the Company's related corporations as recorded in the register of the directors' shareholdings kept by the Company's related corporations under Section 164 of the Singapore Companies Act.

TRUSTEES CONTRACTUAL BENEFITS

Since the beginning of the financial year, no Trustee has received or become entitled to receive a benefit which is required to be disclosed under Section 201(8) of the Singapore Companies Act, by reason of a contract made by the Company or a related corporation with the Trustee or with a firm of which he/she is a member or with a company in which he/she has a substantial financial interest except for salaries, bonuses and other benefits and transactions with corporations in which certain trustees have an interest as disclosed in the financial statements.

AUDITOR

Ernst & Young LLP have expressed their willingness to accept re-appointment as auditor.

On behalf of the Trustees

MR WONG NGIT LIONG

Trustee

18 July 2014

PROFESSOR TAN CHORH CHUAN

Trustee

STATEMENT BY TRUSTEES

In the opinion of the Trustees,

- a. the consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in funds and reserves of the Company as set out on pages 7 to 83 are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 March 2014, and of the results, changes in funds and reserves of the Group and the Company and cash flows of the Group for the financial year from 1 April 2013 to 31 March 2014; and
- b. at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts when they fall due.

On behalf of the Trustees

MR WONG NGIT LIONG

Trustee

PROFESSOR TAN CHORH CHUAN

Trustee

18 July 2014

INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF TRUSTEES OF NATIONAL UNIVERSITY OF SINGAPORE

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the National University of Singapore ("the Company") and its subsidiaries (collectively, "the Group") on pages 7 to 83, which comprise the statements of financial position of the Group and the Company as at 31 March 2014, the statements of comprehensive income and statements of changes in funds and reserves of the Group and the Company and consolidated statement of cash flows of the Group for the year from 1 April 2013 to 31 March 2014, and a summary of significant accounting policies and other explanatory information.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards and for devising and maintaining a system of internal accounting controls sufficient to provide reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

| ••• NATIONAL UNIVERSITY OF SINGAPORE | • |
|--------------------------------------|---|
| AND ITS SUBSIDIARIES | |

INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF TRUSTEES OF NATIONAL UNIVERSITY OF SINGAPORE

OPINION

In our opinion, the consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in funds and reserves of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 March 2014 and of the results and changes in funds and reserves of the Group and the Company and cash flows of the Group for the year ended on that date.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- a. the use of the donation monies was not in accordance with the objectives of the Company and required under regulation 16 of the Charities (Institutions of a Public Character) Regulations; and
- b. the Company has not complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

ERNST & YOUNG LLP

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Public Accountants and Chartered Accountants

Singapore 18 July 2014

STATEMENTS OF FINANCIAL POSITION AS AT 31 MARCH 2014

| | | GROUP | | COMPANY | |
|---|-------|------------|-----------|------------|-----------|
| | | 31 March | 31 March | 31 March | 31 March |
| | | 2014 | 2013 | 2014 | 2013 |
| | Note | S\$'000 | S\$'000 | \$\$'000 | \$\$'000 |
| | | | | | |
| ACCUMULATED SURPLUS | 5 | 3,333,794 | 3,016,455 | 3,259,780 | 2,955,813 |
| ENDOWMENT FUNDS | 6 | 2,843,069 | 2,577,359 | 2,842,657 | 2,576,961 |
| FAIR VALUE RESERVE | | 54,566 | 27,955 | 54,556 | 27,945 |
| TRANSLATION RESERVE | | (38) | (43) | - | |
| TOTAL EQUITY | | 6,231,391 | 5,621,726 | 6,156,993 | 5,560,719 |
| NON-CURRENT ASSETS | | | | | |
| Subsidiary companies | 7 | - | - | 328 | 226 |
| Associated companies | 8 | 33,715 | 24,668 | 500 | 500 |
| Fixed assets | 9 | 3,332,009 | 3,218,443 | 3,329,519 | 3,215,896 |
| Intangible assets | 10 | 13,174 | 16,874 | 13,136 | 16,736 |
| Available-for-sale investments | 11,14 | 87,269 | 58,222 | 82,955 | 53,489 |
| Student loans (repayable after 12 months) | 15 | 226,198 | 223,413 | 226,198 | 223,413 |
| Long-term loan to subsidiary companies | 16 | - | - | 356 | 356 |
| Amounts owing by an investee company | 17 | - | 53,351 | - | 53,351 |
| Prepayments (to be utilised after 12 months) | 19 | 599 | 3,853 | 599 | 3,853 |
| Total Non-Current Assets | _ | 3,692,964 | 3,598,824 | 3,653,591 | 3,567,820 |
| CURRENT ASSETS | | | | | |
| Student loans (repayable within 12 months) | 15 | 70,622 | 73,618 | 70,622 | 73,618 |
| Debtors | 18 | 413,508 | 498,586 | 412,126 | 498,057 |
| Consumable stores | | 631 | 632 | 270 | 244 |
| Deposits and prepayments | | | | | |
| (to be utilised within 12 months) | 19 | 111,964 | 81,776 | 111,174 | 81,508 |
| Amounts owing by subsidiary companies | 16 | - | - | 979 | 1,048 |
| Investments at fair value through income or expenditure | 12,14 | 5,446,205 | 4,531,682 | 5,446,214 | 4,531,681 |
| Derivative financial instruments | 13,14 | 13,845 | 578 | 13,845 | 578 |
| Cash and cash equivalents | 20 _ | 692,639 | 685,560 | 671,393 | 644,348 |
| | | 6,749,414 | 5,872,432 | 6,726,623 | 5,831,082 |
| Assets held for sale | 21 _ | 12,500 | - | 12,500 | |
| Total Current Assets | | 6,761,914 | 5,872,432 | 6,739,123 | 5,831,082 |
| TOTAL ASSETS | | 10,454,878 | 9,471,256 | 10,392,714 | 9,398,902 |

STATEMENTS OF FINANCIAL POSITION AS AT 31 MARCH 2014

| | | G | ROUP | COMPANY | |
|---|-------|-----------|-----------|-----------|-----------|
| | | 31 March | 31 March | 31 March | 31 March |
| | | 2014 | 2013 | 2014 | 2013 |
| | Note | \$\$'000 | S\$'000 | \$\$'000 | \$\$1000 |
| CURRENT LIABILITIES | | | | | |
| Creditors and accrued expenses | 22 | 256,061 | 200,523 | 251,557 | 196,129 |
| Provisions | 22 | 72,521 | 68,633 | 71,781 | 68,036 |
| Grants received in advance | 23 | 373,296 | 313,365 | 367,955 | 307,892 |
| Deferred tuition and other fees | | 61,250 | 59,773 | 61,185 | 59,615 |
| Derivative financial instruments | 13,14 | 3,995 | 14,171 | 3,995 | 14,171 |
| Amounts owing to subsidiary companies | 16 | - | - | 25,352 | 1,902 |
| Advances from Government for student loans (due within 12 months) | 24 | 69,148 | 70,618 | 69,148 | 70,618 |
| Fixed rate note (due within 12 months) | 25 | 250,000 | - | 250,000 | - |
| Total Current Liabilities | _ | 1,086,271 | 727,083 | 1,100,973 | 718,363 |
| NON-CURRENT LIABILITIES | | | | | |
| Advances from Government for student loans (due after 12 months) | 24 | 216,949 | 214,153 | 216,949 | 214,153 |
| Fixed rate note and term loan (due after 12 months) | 25 | 850,000 | 850,000 | 850,000 | 850,000 |
| Deferred capital grants | 26 | 2,070,267 | 2,058,294 | 2,067,799 | 2,055,667 |
| Total Non-Current Liabilities | | 3,137,216 | 3,122,447 | 3,134,748 | 3,119,820 |
| TOTAL LIABILITIES | | 4,223,487 | 3,849,530 | 4,235,721 | 3,838,183 |
| NET ASSETS | | 6,231,391 | 5,621,726 | 6,156,993 | 5,560,719 |

STATEMENTS OF COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

| | | | GROUP | | COMPANY | |
|--|-------|-------------|-------------|-------------|-------------|--|
| | | 2014 | 2013 | 2014 | 2013 | |
| | Note | \$\$'000 | S\$'000 | S\$'000 | S\$'000 | |
| OPERATING INCOME | | | | | | |
| Tuition and other related fees | | 388,131 | 344,141 | 383,036 | 339,115 | |
| Other income | 28 | 254,775 | 257,206 | 250,524 | 253,175 | |
| | _ | 642,906 | 601,347 | 633,560 | 592,290 | |
| OPERATING EXPENDITURE | | | | | | |
| Expenditure on manpower | 29 | 1,100,478 | 1,048,505 | 1,078,810 | 1,028,638 | |
| Depreciation and amortisation expenditure | 9, 10 | 315,186 | 302,946 | 314,398 | 302,106 | |
| Other operating expenditure | | 833,568 | 804,515 | 823,988 | 793,896 | |
| | _ | 2,249,232 | 2,155,966 | 2,217,196 | 2,124,640 | |
| Operating deficit | | (1,606,326) | (1,554,619) | (1,583,636) | (1,532,350 | |
| | | | | | | |
| Net investment income | 31 | 274,821 | 235,616 | 271,213 | 235,652 | |
| Share of results (net of tax) of associated companies | 8 | 9,047 | 3,028 | | | |
| Deficit before Grants | 32 | (1,322,458) | (1,315,975) | (1,312,423) | (1,296,698) | |
| GRANTS | | | | | | |
| Operating Grants : | | | | | | |
| Government | 33a | 1,181,790 | 1,172,389 | 1,159,941 | 1,148,725 | |
| Agency for Science, Technology & Research | 33b | 35,592 | 40,750 | 35,592 | 40,750 | |
| Others | 33c | 155,789 | 123,658 | 155,016 | 122,941 | |
| Deferred capital grants amortised | 26 | 270,263 | 281,334 | 269,478 | 280,513 | |
| | _ | 1,643,434 | 1,618,131 | 1,620,027 | 1,592,929 | |
| | | | | | | |
| SURPLUS FOR THE YEAR BEFORE TAX | | 320,976 | 302,156 | 307,604 | 296,231 | |
| Income tax | 34 | - | - | - | - | |
| SURPLUS FOR THE YEAR | 35 | 320,976 | 302,156 | 307,604 | 296,231 | |
| OTHER COMPREHENSIVE INCOME: | | | | | | |
| Exchange differences on translating foreign operation: | S | 5 | 38 | - | | |
| Change in fair value of available-for-sale investments | | 26,611 | 12,883 | 26,611 | 12,883 | |
| OTHER COMPREHENSIVE INCOME FOR THE YEAR, | - | | , | ., | , | |
| NET OF TAX | | 26,616 | 12,921 | 26,611 | 12,883 | |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR | | 347,592 | 315,077 | 334,215 | 309,114 | |

STATEMENTS OF CHANGES IN FUNDS AND RESERVES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

| | | Accumulated Surplus | Endowment Funds | Fair Value Reserve | Translation Reserve | Total |
|--|------|------------------------|--------------------|-----------------------|------------------------|-----------|
| GROUP | Note | S\$'000 | \$\$'000 | S\$'000 | S\$'000 | \$\$'000 |
| Balance as at 1 April 2013 | | 3,016,455 | 2,577,359 | 27,955 | (43) | 5,621,726 |
| Matching grants received/accrued | 6 | - | 176,678 | - | - | 176,678 |
| Donations received | 6 | - | 85,395 | - | - | 85,395 |
| Total comprehensive income for the year | | 320,976 | - | 26,611 | 5 | 347,592 |
| Total recognised gains and losses for the year | | 320,976 | 262,073 | 26,611 | 5 | 609,665 |
| Transfer to endowment funds | 6 | (3,637) | 3,637 | - | - | - |
| Balance at 31 March 2014 | | 3,333,794 | 2,843,069 | 54,566 | (38) | 6,231,391 |
| Balance as at 1 April 2012 | | 2,714,451 | 2,223,803 | 15,072 | (81) | 4,953,245 |
| Matching grants received/accrued | 6 | - | 241,281 | - | - | 241,281 |
| Donations received | 6 | - | 112,123 | - | - | 112,123 |
| Total comprehensive income for the year | | 302,156 | - | 12,883 | 38 | 315,077 |
| Total recognised gains and losses for the year | | 302,156 | 353,404 | 12,883 | 38 | 668,481 |
| Transfer to endowment funds | 6 | (152) | 152 | - | - | - |
| Balance at 31 March 2013 | | 3,016,455 | 2,577,359 | 27,955 | (43) | 5,621,726 |

STATEMENTS OF CHANGES IN FUNDS AND RESERVES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

| | | Accumulated Surplus | Endowment Funds | Fair Value Reserve | Total |
|--|------|------------------------|--------------------|-----------------------|-----------|
| COMPANY | Note | S\$'000 | \$\$'000 | S\$'000 | \$\$'000 |
| Balance as at 1 April 2013 | | 2,955,813 | 2,576,961 | 27,945 | 5,560,719 |
| Matching grants received/accrued | 6 | - | 176,671 | - | 176,671 |
| Donations received | 6 | - | 85,388 | - | 85,388 |
| Total comprehensive income for the year | | 307,604 | - | 26,611 | 334,215 |
| Total recognised gains and losses for the year | | 307,604 | 262,059 | 26,611 | 596,274 |
| Transfer to endowment funds | 6 | (3,637) | 3,637 | - | - |
| Balance at 31 March 2014 | | 3,259,780 | 2,842,657 | 54,556 | 6,156,993 |
| Balance as at 1 April 2012 | | 2,659,734 | 2,223,426 | 15,062 | 4,898,222 |
| Matching grants received/accrued | 6 | - | 241,270 | - | 241,270 |
| Donations received | 6 | - | 112,113 | - | 112,113 |
| Total comprehensive income for the year | | 296,231 | - | 12,883 | 309,114 |
| Total recognised gains and losses for the year | | 296,231 | 353,383 | 12,883 | 662,497 |
| Transfer to endowment funds | 6 | (152) | 152 | - | - |
| Balance at 31 March 2013 | | 2,955,813 | 2,576,961 | 27,945 | 5,560,719 |

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

| | | 2014 | 2013 |
|---|------|-------------|-------------|
| | Note | \$\$'000 | S\$'000 |
| Cash flows from operating activities: | | | |
| Deficit before Grants | | (1,322,458) | (1,315,975) |
| Adjustments for : | | | |
| Depreciation of fixed assets | 9 | 309,743 | 298,204 |
| Amortisation of intangible assets | 10 | 5,443 | 4,742 |
| Net investment income | 31 | (274,821) | (235,616) |
| Loss on disposal of fixed and intangible assets | 32 | 2,693 | 16,882 |
| Bad and doubtful debts | 32 | 807 | 436 |
| Exchange differences arising on translation of foreign subsidiary | | 5 | 38 |
| Donated artifacts additions | | (679) | (656) |
| Fixed assets written-off | 9 | - | 15,519 |
| Share of results (net of tax) of associated companies | | (9,047) | (3,028) |
| Deficit before working capital changes | | (1,288,314) | (1,219,454) |
| Change in operating assets and liabilities: | | | |
| (Increase)/decrease in debtors, consumable stores, deposits and prepayments | | (91,771) | 20,473 |
| Increase/(decrease) in creditors and accrued expenses, provisions and deferred tuition and other fees | ; | 52,077 | 6,889 |
| Cash used in operations | | (1,328,008) | (1,192,092) |
| Agency for Science, Technology & Research grants received, net of refund | | 45,316 | 38,855 |
| Other grants received, net of refund | | 149,855 | 141,732 |
| Donations received for endowment funds | 6 | 85,395 | 112,123 |
| Student loans granted | | (75,179) | (72,345) |
| Student loans repaid | | 75,367 | 71,772 |
| Net cash outflow from operating activities | | (1,047,254) | (899,955) |
| Cash flows from investing activities: | | | |
| Payments for purchase of fixed assets | 9 | (432,514) | (476,592) |
| Payments for purchase of intangible assets | 10 | (1,778) | (5,478) |
| Proceeds from disposal of fixed assets and intangible assets | | 370 | 121 |
| Net purchase of investments | | (636,636) | (535,167) |
| Interest and dividend received | | 33,304 | 27,231 |
| Net settlement of foreign exchange contracts | 31 | (43,579) | 23,125 |
| Decrease in amount owing by an investee company | 17 | 53,351 | - |
| Net cash outflow from investing activities | | (1,027,482) | (966,760) |

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

| | | 2014 | 2013 |
|---|------|-----------|-----------|
| | Note | \$\$'000 | S\$'000 |
| Cash flows from financing activities: | | | |
| Government grants received, net of refund | | 1,553,073 | 1,491,943 |
| Government grants received for endowment funds | | 277,241 | 311,830 |
| Student tuition fee loan funds received from government | | 59,666 | 58,591 |
| Student loan funds received from government | | 12,072 | 12,176 |
| Overseas student loan funds received from government | | 535 | 674 |
| Student tuition fee loan funds repaid to government | | (58,560) | (64,096) |
| Student loan funds repaid to government | | (11,729) | (11,855) |
| Overseas student loan funds repaid to government | | (483) | (678) |
| Proceeds from issue of Fixed Rate Term Loan | 25 | 250,000 | 250,000 |
| Net cash inflow from financing activities | | 2,081,815 | 2,048,585 |
| Net increase in cash and cash equivalents | | 7,079 | 181,870 |
| Cash and cash equivalents at the beginning of the year | | 685,560 | 503,690 |
| Cash and cash equivalents at the end of the year | | 692,639 | 685,560 |

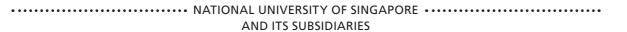
Note A

During the financial year, the Group acquired fixed assets amounting to \$\$436,181,000 (2013: \$\$476,950,000), out of which \$\$432,514,000 (2013: \$\$476,592,000) was paid by cash. The remaining balance represents donated assets and other non-cash items.

Note B

Cash and cash equivalents comprise:

| | 2014 | 2013 |
|------------------------|----------|----------|
| | \$\$'000 | \$\$'000 |
| | | |
| Fixed deposits | 380,416 | 361,707 |
| Cash and bank balances | 312,223 | 323,853 |
| | 692,639 | 685,560 |



1. GENERAL

The Company (Registration Number 200604346E) is incorporated in Singapore as a public company limited by guarantee and its registered office and place of business is located at 21 Lower Kent Ridge Road Singapore 119077. The financial statements are expressed in Singapore dollars.

The Company is principally engaged in the advancement and dissemination of knowledge, and the promotion of research and scholarship.

The principal activities of the subsidiaries are disclosed in Note 7 to the financial statements.

The consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in funds and reserves of the Company as of and for the year ended 31 March 2014 were authorised for issue in accordance with a resolution of the Board of Trustees on 18 July 2014.

2. SIGNIFICANT ACCOUNTING POLICIES

a. BASIS OF ACCOUNTING

The financial statements have been prepared in accordance with the historical cost basis, except as disclosed in the accounting policies below and are drawn up in accordance with the provisions of the Singapore Companies Act and Singapore Financial Reporting Standards ("FRS"). The financial statements are presented in Singapore dollars (S\$) and all values in the table are rounded to the nearest thousand (S\$'000) as indicated.

The accounting policies adopted are consistent with those of the previous financial year except for the changes in accounting policies and adoption of new and revised standards and interpretations as disclosed below:

ADOPTION OF NEW AND REVISED STANDARDS - In the current financial year, the Group has adopted all the new and revised FRSs and Interpretations of FRS ("INT FRS") that are relevant to its operations and effective for annual periods beginning on or after 1 April 2013. The adoption of these new/revised FRSs and INT FRSs does not result in changes to the Group's and Company's accounting policies and has no material effect on the financial statements for the current or prior years.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

a. BASIS OF ACCOUNTING (cont'd)

The Group has not adopted the following standards that have been issued but are not yet effective:

| Description | Effective for annual periods beginning on or after |
|---|--|
| | |
| Revised FRS 27 Separate Financial Statements | 1 January 2014 |
| Revised FRS 28 Investments in Associates and Joint Ventures | 1 January 2014 |
| FRS 110 Consolidated Financial Statements | 1 January 2014 |
| FRS 111 Joint Arrangements | 1 January 2014 |
| FRS 112 Disclosure of Interests in Other Entities | 1 January 2014 |
| Amendments to FRS 32 – Offsetting of Financial Assets and Financial Liabilities | 1 January 2014 |
| Amendments to the transition guidance of FRS 110 Consolidated Financial Statements, | |
| FRS 111 Joint Arrangements and FRS 112 Disclosure of Interests in Other Entities | 1 January 2014 |
| Amendments to FRS 110, FRS 112 and FRS 27: Investment Entities | 1 January 2014 |
| Amendments to FRS 36 Recoverable Amount Disclosures for Non-financial Assets | 1 January 2014 |
| Amendments to FRS 39 Novation of Derivatives and Continuation of Hedge Accounting | 1 January 2014 |
| Amendments to FRS 19: Defined Benefit Plans: Employee Contributions | 1 July 2014 |
| Improvements to FRSs (January 2014) | 1 July 2014 |
| Improvements to FRSs (February 2014) | 1 July 2014 |
| INT FRS 121 Levies | 1 January 2014 |
| | |

At the date of authorisation of these financial statements, the management has considered and anticipated that the adoption of the FRSs, INT FRSs and amendments to FRS that were issued but not effective until future periods will have no material impact on the financial statements of the Group and the Company in the year of their initial adoption except for:

FRS 110 Consolidated Financial Statements

FRS 110 replaces the portion of FRS 27 Consolidated and Separate Financial Statements that addresses the accounting for consolidated financial statements. It also replaces INT FRS12 Consolidation — Special Purpose Entities. FRS 110 establishes a single control model that applies to all entities including 'special purpose entities'. The changes introduced by FRS 110 will require management to exercise significant judgement to determine which entities are controlled, and therefore required to be consolidated by a parent, compared with the requirements that were in FRS 27. This standard becomes effective for annual periods beginning on or after 1 January 2014. Management does not expect this amendment to have any significant impact on the Group's financial position or performance.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

a. BASIS OF ACCOUNTING (cont'd)

FRS 112 Disclosure of Interests in Other Entities

FRS 112 is effective for financial periods beginning on or after 1 January 2014.

FRS 112 is a new and comprehensive standard on disclosure requirements for all forms of interests in other entities, including joint arrangements, associates, special purpose vehicles and other off balance sheet vehicles. FRS 112 requires an entity to disclose information that helps users of its financial statements to evaluate the nature and risks associated with its interests in other entities and the effects of those interests on its financial statements. The Group is currently determining the impact of the disclosure requirements. As this is a disclosure standard, it will have no impact to the financial position and financial performance of the Group when implemented in 2014.

BASIS OF CONSOLIDATION AND BUSINESS COMBINATIONS

i. Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intragroup transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

b. BASIS OF CONSOLIDATION AND BUSINESS COMBINATIONS (cont'd)

i. Basis of consolidation (cont'd)

Changes in the Company's ownership interest of a subsidiary that do not result in a loss of control are accounted for as equity transactions. If the Group loses control over a subsidiary, it:

- De-recognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost;
- De-recognises the carrying amount of any non-controlling interest;
- De-recognises the cumulative translation differences recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in profit or loss;
- Re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

ii. Business combinations

Business combinations are accounted for by applying the acquisition method. Identifiable assets acquired and liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with FRS 39 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it is not be remeasured until it is finally settled within equity.

In business combinations achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

b. BASIS OF CONSOLIDATION AND BUSINESS COMBINATIONS (cont'd)

ii. Business combinations (cont'd)

The Group elects for each individual business combination, whether non-controlling interest in the acquiree (if any), that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation, is recognised on the acquisition date at fair value, or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. Other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by another FRS.

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill. In instances where the latter amount exceeds the former, the excess is recognised as gain on bargain purchase in profit or loss on the acquisition date.

c. SUBSIDIARIES AND ASSOCIATES

i. Subsidiaries

A subsidiary is an entity over which the Group has the power to govern the financial and operating policies so as to obtain benefits from its activities.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

ii. Associates

An associate is an entity, not being a subsidiary or a joint venture, in which the Group has significant influence. An associate is equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associate.

The Group's investments in associates are accounted for using the equity method. Under the equity method, the investment in associates is carried in the balance sheet at cost plus post-acquisition changes in the Group's share of net assets of the associates. Goodwill relating to associates is included in the carrying amount of the investment and is neither amortised nor tested individually for impairment. Any excess of the Group's share of the net fair value of the associate's identifiable assets, liabilities and contingent liabilities over the cost of the investment is included as income in the determination of the Group's share of results of the associate in the period in which the investment is acquired.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

c. SUBSIDIARIES AND ASSOCIATES (cont'd)

ii. Associates (cont'd)

The income or expenditure reflects the share of the results of operations of the associates. Where there has been a change recognised in other comprehensive income by the associates, the Group recognises its share of such changes in other comprehensive income. Unrealised gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associates.

The Group's share of results of its associates is shown on the face of the consolidated statement of comprehensive income.

When the Group's share of losses in an associate equals or exceeds its interest in the associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

d. FINANCIAL INSTRUMENTS

Financial assets and liabilities are recognised on the Group's statement of financial position when the Group becomes a party to the contractual provisions of the financial instrument.

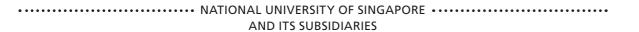
Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial instrument, or where appropriate, a shorter period. Income is recognised on an effective interest rate basis for debt instruments, other than those financial instruments "at fair value through income or expenditure".

Financial Assets

i. Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, bank balances and fixed deposits.



2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

d. FINANCIAL INSTRUMENTS (cont'd)

Financial Assets (cont'd)

ii. Student loans, debtors and deposits

Student loans, debtors and deposits are classified as loans and receivables which are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. Interest is recognised by applying the effective interest rate method, except for debtors when the recognition of interest would be immaterial. Appropriate allowances for doubtful debts are recognised in income or expenditure based on a review of all outstanding amounts as at the year end. Bad debts are written off during the financial year in which they are identified.

iii. Investments

Investments are recognised and de-recognised on a trade date basis when the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value plus transaction costs, except for those financial assets classified as at fair value through income or expenditure which are initially measured at fair value.

Investments designated as at fair value through income or expenditure at inception

Investments designated as at fair value through income or expenditure at inception are those that are managed, and their performances are evaluated on a fair value basis, in accordance with a documented Group's investment strategy. Financial assets at fair value through income or expenditure are stated at fair value, with any resultant gain or loss recognised in income or expenditure. The net gain or loss recognised in income or expenditure incorporates any dividend or interest earned on the investments. Fair value is determined in the manner described in the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

d. FINANCIAL INSTRUMENTS (cont'd)

Available-for-sale investments

Certain unquoted equity securities held by the Group are classified as being available for sale as they are not classified as fair value through income or expenditure at inception and are stated at fair value. Fair value is determined in the manner described in the notes to the financial statements. Gains and losses arising from changes in fair value are recognised directly in the other comprehensive income and accumulated in the Group's fair value reserve, with the exception of impairment losses, interest calculated using the effective interest method and foreign exchange gains and losses on monetary assets which are recognised directly in income or expenditure. Where the investment is disposed of or is determined to be impaired, the cumulative gain or loss previously recognised in other comprehensive income and accumulated in fair value reserve is included in income or expenditure for the period. Dividends on available-for-sale equity instruments are recognised in income or expenditure when the Group's right to receive payments is established. The fair value of available-for-sale monetary assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at reporting date. The change in fair value attributable to translation differences that result from a change in amortised cost of the asset is recognised in income or expenditure, and other changes are recognised in other comprehensive income.

Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

Financial assets, other than those at fair value through income or expenditure, are assessed for indicators of impairment at the end of each reporting period. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been impacted. In the case of equity investments classified as available-for-sale, objective evidence of impairment include (i) significant financial difficulty of the issuer or obligor, (ii) information about significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in equity instrument may not be recovered; and (iii) a significant or prolonged decline in the fair value of the investment below its costs.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

d. FINANCIAL INSTRUMENTS (cont'd)

Impairment of financial assets (cont'd)

For financial assets carried at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment loss, or continue to be recognized, are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortized costs has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the financial asset is reduced by the impairment loss through use of an allowance account. The impairment loss is recognized in income or expenditure.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables where the carrying amount is reduced through the use of an allowance account. When a trade receivable is uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to income or expenditure. Changes in the carrying amount of the allowance account are recognised in income or expenditure.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as probability of insolvency or significant financial difficulties of the debtor or default or significant delay in payments.

With the exception of available-for-sale equity instruments, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through income or expenditure to the extent the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

In respect of available-for-sale equity instruments, any subsequent increase in fair value after an impairment loss, is recognised directly in other comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

d. FINANCIAL INSTRUMENTS (cont'd)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

Regular way purchase or sale of financial assets

All regular way purchases and sales of financial assets are recognised or derecognised on the trade date, i.e. the date that the Group commits to purchase or sell the asset. Regular way purchases or sales of financial assets that require delivery of assets within the period are generally established by regulation or convention in the marketplace concerned.

Financial liabilities and equity

Classification as debt or equity - Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments - An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Financial liabilities - Financial liabilities are classified as either financial liabilities "at fair value through Income or expenditure" or other financial liabilities.

Derecognition of financial liabilities - The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire.



2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

d. FINANCIAL INSTRUMENTS (cont'd)

Financial liabilities and equity (cont'd)

The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

i. Creditors and accrued expenses

Creditors and accrued expenses are measured at fair value, and are subsequently measured at amortised cost, using effective interest method.

ii. Fixed rate notes and term loan

Fixed rate notes and term loan are initially recognised at fair value incurred and subsequently stated at amortised cost, using the effective interest rate method.

iii. Derivative financial instruments and hedge accounting

The Group enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risk, including foreign exchange forward contracts and interest rate swaps. Further details of derivative financial instruments are disclosed in Note 13 to the financial statements.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in income or expenditure immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in income or expenditure depends on the nature of the hedge relationship. The Group uses certain derivatives as hedges of the fair value of net investments. However, the Group does not adopt hedge accounting.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

e. FOREIGN CURRENCY TRANSACTIONS AND TRANSLATION

The individual financial statements of each Group entity are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency). The consolidated financial statements of the Group are presented in Singapore dollars, which is the functional currency of the Company and the presentation currency for the consolidated financial statements.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency are recorded at the rates of exchange prevailing on the date of the transaction. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing as at the end of the reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical costs in foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in income or expenditure for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in income or expenditure for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in other comprehensive income.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign subsidiaries (including comparatives) are expressed in Singapore dollars using exchange rates prevailing at the end of the reporting period. Income and expense items (including comparatives) are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during the period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in the Group's translation reserve in equity. Such translation differences will be reclassified from equity to income or expenditure, as a reclassification adjustment, in the period in which the foreign subsidiary is disposed of.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

f. REVENUE RECOGNITION

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty. The following specific recognition criteria must also be met before revenue is recognised:

Tuition and other related fees for the academic year and all other income (including course and conference fees and clinical and consultancy fees) are recognised in the period in which the services are rendered.

Non-endowed donations are recognised in the financial year they are received.

Interest income is recognised as it accrues in income or expenditure using the effective interest method.

Dividend income from investments is recognised when the right to receive payment has been established.

Rental income is recognised on a straight-line basis over the term of the relevant lease.

a. BORROWING COST

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are charged to income or expenditure.

h. GRANTS

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

Government grants and contributions from other organisations for the purchase of fixed assets or to finance capital projects are taken to the grants received in advance in the first instance. They are taken to the deferred capital grants account upon utilisation of the grants for the purchase of assets which are capitalised, or to income or expenditure for purchases of assets which are expensed off. Donated tangible fixed assets, with the exception of non-depreciable fixed assets donated for use by the Group, are valued and taken to deferred capital grants and the debit taken to the relevant fixed asset category. Donated non-depreciable assets are taken to income or expenditure.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

h. GRANTS (cont'd)

Deferred capital grants are recognised in the income or expenditure over the periods necessary to match the depreciation of the assets purchased with the related grants. Upon the disposal of the fixed assets, the balance of the related deferred capital grants is recognised in income or expenditure to match the net book value of fixed assets disposed off.

Government and other grants in respect of the current year's operating expenses are recognised as income in the same year. Such grants which are received but not utilised are included in the grants received in advance account.

Grants are accounted for on an accrual basis.

. ENDOWMENT FUNDS

Donations received and Government matching grants received/receivable during the year, which are required to be kept intact as capital, are taken directly to the endowment funds.

i. FUNDS

General funds

Income and expenditure of the Group are generally accounted for under General Funds in the Group's statement of comprehensive income. General Funds include funds set aside for specific purposes such as halls of residences and self-financing activities by the Group. Although set aside for specific or committed purposes, such funds may at the discretion of the Board of Trustees, be used for other purposes. Income and expenditure relating to these funds are accounted for directly in the funds to which they relate.

Restricted funds

The income and expenditure relating to funds that are subject to legal or grantor/donor imposed stipulation are accounted for under Restricted Funds in the Group's statement of comprehensive income. The following are classified under Restricted Funds:

- i. income generated from the endowment funds;
- ii. funds created from non-endowed donations for specific purposes; and
- external grants received from grantors as they are received for restricted purpose specified by grantors.



2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

k. ASSETS AND LIABILITIES HELD FOR SALE

The Group classifies assets and liabilities as held for sale when its carrying amount will be recovered through a sale transaction. The assets and liabilities must be available for immediate sale and the Group must be committed to selling the asset either through entering into a contractual sale agreement or the activation and commitment to a program to locate a buyer and dispose of the assets or liabilities.

Upon classification as held for sale, non-current assets are not depreciated and are measured at the lower of carrying amount and fair value less costs to sell. Any difference is recognised in income or expenditure.

I. FIXED ASSETS AND DEPRECIATION

Fixed assets are stated at cost less accumulated depreciation and any accumulated impairment loss. The cost includes the cost of replacing part of the fixed assets and borrowing costs that are directly attributable to the acquisition, construction and production of a qualifying fixed asset. The cost is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Capital work-in-progress consists of construction costs and related expenses incurred during the period of construction.

The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in income or expenditure.

Depreciation is computed on a straight line basis over the shorter of period of leases or their estimated useful lives, on the following bases:

| No. of Years |
|--------------|
| |
| 30 to 90 |
| 30 to 90 |
| 30 |
| 10 |
| 3 to 10 |
| |

Depreciation is not provided for capital work-in-progress as the assets are not yet available for use. Artifacts and freehold land have infinite useful life and are not depreciated.

The estimated useful lives, residual values and depreciation method are reviewed at each year end, with effect of any changes in estimate accounted for on a prospective basis.

An asset is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in income or expenditure in the year the asset is derecognised.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

m. INTANGIBLE ASSETS

Intangible assets acquired separately are recorded at cost less accumulated amortisation and any accumulated impairment losses. Intangible assets with finite useful lives are amortised on a straight-line basis over their estimated useful lives, on the following bases:

| | No. of years |
|----------------------|--------------|
| | |
| Computer software | 3 to 5 |
| Purchased curriculum | 5 |

The estimated useful life and amortisation method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives are not amortised. Each period, the useful lives of such assets are reviewed to determine whether events and circumstances continue to support an indefinite useful life assessment for the asset. Such assets are tested for impairment in accordance with the policy below.

n. IMPAIRMENT OF NON-FINANCIAL ASSETS

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing the value in use, the estimated future cash flows expected to be generated by the asset are discounted to its present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples or other available fair value indicators.

Impairment losses of continuing operations are recognised in income or expenditure in those expense categories consistent with the function of the impaired asset, except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

n. IMPAIRMENT OF NON-FINANCIAL ASSETS (cont'd)

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or cash-generating unit's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in income or expenditure unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

o. PROVISIONS

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

p. RETIREMENT BENEFIT COSTS

Payments to defined contribution retirement benefit plans are charged as expenses in the period in which the related services is performed. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where the Group's obligation under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

q. EMPLOYEE LEAVE ENTITLEMENT

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

r. INCOME TAX

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the statement of comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the Company and subsidiaries operate by the end of the reporting period.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax are recognised as income or expenditure except when they relate to items credited or debited outside income or expenditure (either in other comprehensive income or directly in equity), in which case the tax is also recognised outside income or expenditure (either in other comprehensive income or directly in equity), or where they arise from the initial accounting for a business combination, the tax effect is taken into account in calculating goodwill or determining the excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over costs.



2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

s. RESEARCH EXPENDITURE

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

t. LEASES

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement at inception date: whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

As lessee

Operating lease payments are recognised as an expense in income or expenditure on a straight-line basis over the lease term.

As lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Rental income is recognised on a straight-line basis over the term of the relevant lease.

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 2, Management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (cont'd)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

a. CRITICAL JUDGMENTS IN APPLYING THE GROUP'S ACCOUNTING POLICIES

There are no critical judgements, apart from those involving estimates (see below), that Management has made in the process of applying the entity's accounting policies and that have significant effect on the amounts recognised in financial statements.

b. KEY SOURCES OF ESTIMATION UNCERTAINTY

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements was prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

. Fair value estimation

The Group holds unquoted equity securities that are not traded in an active market. The Group has used the net asset value disclosed in the financial statements of the entities (as these pertain mainly to funds whose investments are stated at fair value) and external valuations as the fair value for these financial assets. The carrying amounts of these unquoted securities for Group and Company at the end of the reporting period were \$\$3,581,932,000 (2013: \$\$2,964,446,000) and \$\$3,577,977,000 (2013: \$\$2,960,422,000) respectively.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT

a. CATEGORIES OF FINANCIAL INSTRUMENTS

The following table sets out the financial instruments as at the end of the reporting period:

| | G | ROUP | CON | /IPANY |
|---|-----------|-----------|-----------|-----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | \$\$'000 | \$\$'000 | S\$'000 |
| FINANCIAL ASSETS | | | | |
| At fair value through income or expenditure (FVTIE): | | | | |
| Investments | 5,446,205 | 4,531,682 | 5,446,214 | 4,531,681 |
| Derivative financial instruments | 13,845 | 578 | 13,845 | 578 |
| Sub-total | 5,460,050 | 4,532,260 | 5,460,059 | 4,532,259 |
| Loans and receivables at amortised cost: | | | | |
| - Debtors | 413,508 | 498,586 | 412,126 | 498,057 |
| - Student loans | 296,820 | 297,031 | 296,820 | 297,031 |
| - Amount owing by an investee company | - | 53,351 | - | 53,351 |
| - Fixed deposits | 380,416 | 361,107 | 380,416 | 361,707 |
| - Cash and bank balances | 312,223 | 323,853 | 290,977 | 282,641 |
| - Purchased securities not yet settled | 75,450 | 53,352 | 75,450 | 53,352 |
| - Deposits | 1,084 | 1,235 | 1,070 | 1,211 |
| - Long-term loan to subsidiary companies | - | - | 356 | 356 |
| - Amount owing by subsidiary companies | - | - | 979 | 1,048 |
| Sub-total | 1,479,501 | 1,589,115 | 1,458,194 | 1,548,754 |
| Available-for-sale financial assets, at fair value through other comprehensive income | 87,269 | 58,222 | 82,955 | 53,489 |
| FINANCIAL LIABILITIES | | | | |
| At fair value through income or expenditure (FVTIE): | | | | |
| Derivative financial instruments | 3,995 | 14,171 | 3,995 | 14,171 |
| Financial liabilities at amortised cost: | | | | |
| - Creditors and accrued expenses | 256,061 | 200,523 | 251,557 | 196,129 |
| - Advances from Government for student loans | 286,097 | 284,771 | 286,097 | 284,771 |
| - Fixed rate notes and term loan | 1,100,000 | 850,000 | 1,100,000 | 850,000 |
| - Amount owing to subsidiary company | - | - | 25,352 | 1,902 |
| Sub-total Sub-total | 1,642,158 | 1,335,294 | 1,663,006 | 1,332,802 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES

The Group invests in a variety of market instruments such as bonds and quoted/unquoted equities under its investment strategy. This exposes the Group to a variety of financial risks, including the effects of changes in debt and equity market prices, foreign exchange rates and interest rates. The investment mandate seeks to minimise potential adverse effects from these exposures and is carried out in accordance with the policies agreed by the Group's Investment Committee, with the advice from its investment consultant.

The Group manages its exposure to financial risks using a variety of techniques and instruments.

The Group has documented financial risk management policies. These policies set out the Group's overall business strategies and its risk management policies.

The Group invests in a variety of investments globally. These investments expose the Group to various financial risks including liquidity risk, market risk (including currency hedging risk, price risk and interest rate risk of its investments) and credit risk. The Group seeks to minimize potential adverse effects from these exposures. The Group's overall risk management strategy is to ensure adequate diversification across its investments through its long term asset allocation policy as agreed by the Group's Investment Committee. It seeks to moderate the effects of volatility on its financial performance or across financial institutions to minimise the risk of a credit event.

The long term asset allocation policy is the long-term normal asset mix of the Group's portfolio of investments and defines the assets that the Group can invest in. The long term asset allocation policy is the central tenet of endowment risk management. It sets the acceptable risk for the funds and ensures adequate diversification across asset classes. Deviation from the policy targets changes the risk and returns profile of the endowment fund, and increases the risk that the objectives of the endowment will not be met. Furthermore, any deviation from the policy targets for one asset class will result in a deviation in policy targets for another asset class.

There has been no significant change to the Group's exposure to these financial risks or the manner in which it manages and measures the risks.

i. Market risk - price risk management

The Group is exposed to price risk arising from the investments, invested either directly or through externally managed funds in the various asset classes under the long term asset allocation policy. The Group manages its price risk through target weights and portfolio diversification across asset classes to control exposure risk. The investment objectives, risk tolerance threshold and constraints are approved by the Investment Committee, which is delegated with the oversight of investments of the Group. The performance of the managed funds is regularly reviewed by the Investment Office, which manages the portfolio of externally managed funds under the guidance and purview of the Investment Committee.

FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)

i. Market risk - price risk management (cont'd)

In respect of quoted and unquoted equity securities, a +/-5% change in investment value as at March 2014 will result in a +/- S\$204,794,000 (2013: +/- S\$165,379,000) gain / loss in net surplus for the Group and Company. This analysis has been performed for reasonably possible movements in prices with all other variables constant. The correlation between the other variables has been assumed to be constant.

The above sensitivity has been disclosed in accordance with the requirements of FRS 107. In Management's opinion, the sensitivity analysis is not fully representative of the risk considerations for its investments. The Group's investments are regularly assessed with a larger spectrum of risk considerations included in the long term asset allocation policy.

ii. Interest rate risk management

The Group's surplus and operating cash flows are mainly invested in fixed rate instruments and hence are substantially independent of changes in market interest rates. The Group monitors interest rates regularly to ensure excess funds are invested at competitive rates.

The Group's investments are subject to interest rate risk as a portion of the Group's portfolio is invested in fixed income securities, either directly or through externally managed funds. The Group's operating cash flows are invested in fixed rate instruments and hence are substantially independent of changes in market interest rates. The Group monitors interest rates regularly to ensure excess funds are invested at competitive rates.

Both market and interest rate movements will affect the target weights of asset class in the long term asset allocation policy. The sensitivity analysis below has been determined based on exposures to price and interest rate risks at the reporting date.

In respect of the quoted and unquoted Government bonds and debt securities, a +/-1% change in interest rates as at March 2014 will result in a -/+ S\$37,477,000 (2013: -/+ S\$38,431,000) gain / loss in net surplus (comprising of interest income and anticipated fair value changes) for the Group and Company. Similarly this analysis was performed for reasonably possible movements in interest rates with all other variables constant. The correlation of the other variables has been assumed to be constant.

The above sensitivity has been disclosed in accordance with the requirements of FRS 107. In Management's opinion, the sensitivity analysis is not fully representative of the risk considerations for its investments. The Group's investments are regularly assessed with a larger spectrum of risk considerations included in the long term asset allocation policy.

The Group's income, expenditure and equity are not affected by the changes in interest rates as the interest-bearing instruments carry fixed interests and are measured at amortised cost.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)

iii. Foreign exchange risk management

Some of the Group's transactions and investments are conducted in various foreign currencies, including United States dollars, Euro, Japanese Yen and Sterling Pounds, and therefore is exposed to foreign exchange risk. The Group manages its currency exposure by hedging its foreign currency investments through currency swap contracts as stipulated in the Group's foreign currency hedging policy.

a. <u>Investments</u>

The Group's foreign currency exposure for investments as at end of each reporting period are as follows:

| | 20 | 14 | 20 | 13 |
|-----------------------|----------------------|--------------------------------------|----------------------|-----------------------------------|
| | Investments at FVTIE | Derivatives Financial Instruments | Investments at FVTIE | Derivatives Financial Instruments |
| | \$\$'000 | \$\$'000 | \$\$'000 | S\$'000 |
| | | | | |
| United States Dollars | 3,586,200 | 1,534,660 | 2,947,858 | 1,332,418 |
| Other Currencies | 68,243 | 128,101 | 58,487 | 47,133 |

If the United States dollars were to change by 1% against the Singapore dollar, the Company's surplus will increase/decrease by \$\$20,515,000 (2013: increase/decrease by \$\$16,154,000).

b. Other Financial Assets and Financial Liabilities

The Group transacts business in various currencies, including the United States dollar, Japanese Yen and the Euro and there is exposure to foreign exchange risk.

The Group's foreign currency exposures arise mainly from the exchange rate movements of the United States dollar, Japanese Yen and Euro against the Singapore dollar. Those exposures are managed primarily by using natural hedges that arise from offsetting assets and liabilities that are denominated in foreign currencies.

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - iii. Foreign exchange risk management (cont'd)
 - b. Other Financial Assets and Financial Liabilities (cont'd)

At the end of each reporting period, the carrying amounts of monetary assets and monetary liabilities (other than investments) denominated in foreign currencies at 31 March are as follows:

| | GROUP | | | | | СОМІ | PANY | |
|-----------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| | AS | SETS | LIAB | ILITIES | AS | SETS | LIAB | ILITIES |
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 |
| United States Dollars | 89,229 | 79,340 | 1,077 | 1,193 | 88,782 | 78,859 | 814 | 876 |
| Euro | 8,666 | 1,692 | 76 | 17 | 8,666 | 1,692 | 76 | 17 |

The sensitivity rate used when reporting foreign currency risk to key management personnel is 5%, which is the change in foreign exchange rate that Management deems reasonably possible which will affect outstanding foreign currency denominated monetary items at period end.

If the United States dollars were to change by 5% against the Singapore dollar, the Group's and Company's surplus will increase/decrease by S\$4,408,000 and S\$4,398,000 (2013: increase/decrease by S\$3,907,000 and S\$3,899,000 respectively).

If the Euro were to change by 5% against the Singapore dollar, Group's and Company's surplus will increase/decrease by \$\$430,000 (2013: increase/decrease by \$\$84,000).

iv. Liquidity risk management

The Group manages the liquidity risk by maintaining sufficient cash, internally generated cashflows, and the availability of funding resources from borrowing facilities to fund working capital requirements and capital expenditure.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - iv. Liquidity risk management (cont'd)
 - a. Non-derivative financial liabilities

The following table details the remaining contractual maturity for non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table excludes advances for student loans from Government as the advances are for the purpose of extending loans to students (reflected as financial assets) mainly to assist them in paying their tuition fees. They are unsecured and repayable following the collection of the underlying loans by the Group from the students.

| | Weighted average effective interest rate | On demand or within 1 year | Within 2- 5 years | Total |
|----------------------|--|----------------------------------|----------------------|-----------|
| GROUP | % | S\$'000 | S\$'000 | \$\$'000 |
| 2014 | | | | |
| Non-interest bearing | - | 256,061 | - | 256,061 |
| Interest bearing | 1.9 | 264,744 | 877,095 | 1,141,839 |
| Total | | 520,805 | 877,095 | 1,397,900 |
| 2013 | | | | |
| Non-interest bearing | - | 200,523 | - | 200,523 |
| Interest bearing | 2.0 | 16,895 | 871,027 | 887,922 |
| Total | | 217,418 | 871,027 | 1,088,445 |

| | Weighted average effective interest rate | On demand or within 1 year | Within 2-5 years | Total |
|----------------------|--|----------------------------------|---------------------|-----------|
| COMPANY | % | S\$'000 | S\$′000 | S\$'000 |
| 2014 | | | | |
| Non-interest bearing | - | 251,557 | - | 251,557 |
| Interest bearing | 1.9 | 264,744 | 877,095 | 1,141,839 |
| Total | | 516,301 | 877,095 | 1,393,396 |
| 2013 | | | | |
| Non-interest bearing | - | 196,129 | - | 196,129 |
| Interest bearing | 2.0 | 16,895 | 871,027 | 887,922 |
| Total | | 213,024 | 871,027 | 1,084,051 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

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- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - iv. Liquidity risk management (cont'd)
 - b. <u>Non-derivative financial assets</u>

The following table details the expected maturity for non-derivative financial assets. The inclusion of information on non-derivative financial assets is necessary in order to understand the Group's liquidity risk management as the Group's liquidity risk is managed on a net asset and liability basis. The tables below exclude student loans which are mainly disbursed from advances from the Government and have been drawn up based on the undiscounted expected maturities of the financial assets.

| | Weighted average effective interest rate | On demand or within 1 year | Within 2- 5 years | After 5 years | Total |
|--------------------------------|---|----------------------------|----------------------|------------------|-----------|
| GROUP | % | \$\$'000 | \$\$'000 | \$\$'000 | \$\$'000 |
| 2014 | | | | | |
| Non-interest bearing | - | 773,651 | - | - | 773,651 |
| Interest bearing | 0.34 | 420,525 | - | - | 420,525 |
| Investments at FVTIE | - | 4,392,088 | 483,219 | 570,898 | 5,446,205 |
| Available-for-sale investments | - | - | - | 87,269 | 87,269 |
| Total | | 5,586,264 | 483,219 | 658,167 | 6,727,650 |
| 2013 | | | | | |
| Non-interest bearing | - | 871,163 | - | - | 871,163 |
| Interest bearing | 0.70 | 370,341 | 63,559 | - | 433,900 |
| Investments at FVTIE | - | 3,524,786 | 287,813 | 719,083 | 4,531,682 |
| Available-for-sale investments | - | - | - | 58,222 | 58,222 |
| Total | | 4,766,290 | 351,372 | 777,305 | 5,894,967 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - iv. Liquidity risk management (cont'd)
 - b. Non-derivative financial assets (cont'd)

| | Weighted average effective interest rate | On demand or within 1 year | Within 2- 5 years | After 5 years | Total |
|--------------------------------|---|----------------------------------|----------------------|------------------|-----------|
| COMPANY | % | \$\$'000 | \$\$'000 | S\$'000 | \$\$'000 |
| 2014 | | | | | |
| Non-interest bearing | - | 751,988 | 356 | - | 752,344 |
| Interest bearing | 0.34 | 420,372 | - | - | 420,372 |
| Investments at FVTIE | - | 4,392,097 | 483,219 | 570,898 | 5,446,214 |
| Available-for-sale investments | - | - | - | 82,955 | 82,955 |
| Total | | 5,564,457 | 483,575 | 653,853 | 6,701,855 |
| 2013 | | | | | |
| Non-interest bearing | - | 830,446 | 356 | - | 830,802 |
| Interest bearing | 0.70 | 370,340 | 63,559 | - | 433,899 |
| Investments at FVTIE | - | 3,524,785 | 287,813 | 719,083 | 4,531,681 |
| Available-for-sale investments | - | - | - | 53,489 | 53,489 |
| Total | - | 4,725,571 | 351,728 | 772,572 | 5,849,871 |

Investments at fair value through income or expenditure (FVTIE) are actively managed on a portfolio basis by the Group's Investment Office. For investments without lock up clauses, the expected maturity of these investments are categorised as on demand or within 1 year. For those investments with lock up clauses, their expected maturities are categorised based on the expiration of their lock up periods. The above categorisation is in accordance with the disclosure requirements of FRS 107 and does not necessarily represent the period in which the investments classified as FVTIE are expected to be realised. The Investment Office manages these investments under the long term asset allocation policy described in Note 4 (b) financial risk management policies and objectives and the actual realisation of these investments is dependent on several factors, which include performance of the investments, prevailing market conditions and the funding needs of the Group.

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - iv. Liquidity risk management (cont'd)

c. <u>Derivative financial instruments</u>

The following table details the liquidity analysis for derivative financial instruments. The table has been drawn up based on the undiscounted net cash inflows/(outflows) on the derivative instrument that settle on a net basis and the undiscounted gross inflows and (outflows) on those derivatives that require gross settlement. When the amount payable or receivable is not fixed, the amount disclosed has been determined by reference to the projected interest rates as illustrated by the yield curves existing at the end of the reporting period.

| | On demand or within 1 yea | | |
|------------------------------------|---------------------------|--|--|
| GROUP AND COMPANY | \$\$'000 | | |
| | | | |
| 2014 | | | |
| Net settled: | | | |
| Foreign exchange forward contracts | 9,314 | | |
| Options | 536 | | |
| 2013 | | | |
| Net settled: | | | |
| Foreign exchange forward contracts | 13,593 | | |

v. Counterparty and credit risk management

The Group has no significant concentrations of credit risk. Measures are in place to ensure that loans or debts are collected on a timely basis. Cash and fixed deposits are held with creditworthy financial institutions.

The Group has adopted a risk capital based methodology for limiting counterparty exposure. The Group will only transact with counterparties with a minimum credit rating of at least an A- credit rating by Standard & Poor's and Fitch and A3 credit rating by Moody's.

The maximum exposure to credit risk in the event that the counterparties fail to perform their obligations as at the end of the financial year in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the statement of comprehensive income.

The Group has also adopted procedures in extending credit terms to customers and in monitoring its credit risk for miscellaneous sales. The Group only grants credit to creditworthy customers based on the credit evaluation process performed by Management.

As any impairment for student tuition fee loans and study loans is funded by the Government, there is no exposure to credit risk for these 2 categories of student loans. For notebook computer loans and other student loans, the maximum exposure to credit risk is the carrying amount of the loans.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - vi. Fair Value of financial assets and liabilities

The carrying amounts of short-term financial assets and liabilities approximate their respective fair values due to the relatively short term maturity of these financial instruments. The fair values of other classes of financial assets and liabilities are disclosed in the respective notes to the financial statements.

The Group's valuation policy and procedures sets out the valuation methodologies and assumptions to be adopted for all investments. Management reviews for reasonableness of the valuation policy and procedures on a regular basis.

The following describes the hierarchy of inputs used to measure the fair value and the primary valuation methodologies used by the Group for investments measured at fair value on a recurring basis. The three levels of inputs are as follows:

Level 1

Fair values are measured based on quoted prices (unadjusted) from active markets for identical financial instruments. Prices are generally obtained from relevant exchange or dealer markets. The Group does not adjust the quoted prices for such investments.

Level 2

Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities and quoted prices in markets that are not active. Inputs are obtained from various sources including market participants, dealers, and brokers.

Level 3

Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Investments in Level 3 primarily consist of the Group's ownership in alternative investments (principally limited partnership interests in hedge, private equity, real estate, and other similar funds). The fair value of certain alternative investments represents the ownership interest in the net asset value (NAV) of the respective funds. The fair values of such funds that do not have readily determinable fair values may be determined by the alternative investment managers.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - vi. Fair Value of financial assets and liabilities (cont'd)

There were no transfers between Level 1, 2 and 3 of the fair value hierarchy during the financial year ended 31 March 2014.

Financial instruments carried at fair value as at the end of the reporting period:

| | | Level 1 | Level 2 | Level 3 | Total |
|---|------|-----------|---------|-----------|-----------|
| GROUP | Note | \$'000 | \$'000 | \$'000 | \$'000 |
| 2014 | | | | | |
| Recurring fair value measurements | | | | | |
| Financial Assets | | | | | |
| Available-for-sale investments | | | | | |
| Unquoted equity securities | | - | 3,665 | 83,245 | 86,910 |
| Redeemable convertible loan stocks | | - | - | 359 | 359 |
| Sub-total | 11 | - | 3,665 | 83,604 | 87,269 |
| Investments at fair value through income or expenditure | | | | | |
| Quoted Government bonds | | 1,375,841 | - | - | 1,375,841 |
| Quoted debt securities | | 57,450 | - | - | 57,450 |
| Quoted equity securities | | 517,892 | - | - | 517,892 |
| Unquoted equity securities | | - | - | 3,495,022 | 3,495,022 |
| Sub-total | 12 | 1,951,183 | - | 3,495,022 | 5,446,205 |
| Derivative financial instruments | | | | | |
| Forward foreign exchange contracts | | 13,309 | - | - | 13,309 |
| Options | | 536 | - | - | 536 |
| Sub-total Sub-total | 13 | 13,845 | - | - | 13,845 |
| Total | | 1,965,028 | 3,665 | 3,578,626 | 5,547,319 |
| Financial Liabilities | | | | | |
| Derivative financial instruments | | | | | |
| Forward foreign exchange contracts | | (3,995) | - | - | (3,995) |
| Total | 13 | (3,995) | - | - | (3,995) |
| Non-recurring fair value measurements | | | | | |
| Assets held for sale | | - | 12,500 | - | 12,500 |
| Total | 21 | - | 12,500 | - | 12,500 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - vi. Fair Value of financial assets and liabilities (cont'd)

| \$'000 - - - 1,240,447 37,133 347,169 | \$'000 3,923 - 3,923 | \$'000 53,590 709 54,299 | \$'000 57,513 709 58,222 1,240,447 37,133 347,169 |
|---|-------------------------------|--|---|
| 1,240,447 37,133 | 3,923 | 709 54,299 - | 709 58,222 1,240,447 37,133 |
| 1,240,447 37,133 | 3,923 | 709 54,299 - | 709 58,222 1,240,447 37,133 |
| 1,240,447 37,133 | 3,923 | 709 54,299 - | 709 58,222 1,240,447 37,133 |
| 1,240,447 37,133 | 3,923 | 709 54,299 - | 709 58,222 1,240,447 37,133 |
| 1,240,447 37,133 | 3,923 | 709 54,299 - | 709 58,222 1,240,447 37,133 |
| 1,240,447 37,133 | 3,923 | 709 54,299 - | 709 58,222 1,240,447 37,133 |
| 1,240,447 37,133 | | 54,299 | 58,222 1,240,447 37,133 |
| 1,240,447 37,133 | | - | 1,240,447 37,133 |
| 37,133 | - | - | 37,133 |
| 37,133 | - | - | 37,133 |
| 37,133 | - | - | 37,133 |
| , | - | | |
| 347,169 | _ | | 2/17 160 |
| | | - | 347,109 |
| - | - | 2,906,933 | 2,906,933 |
| 1,624,749 | - | 2,906,933 | 4,531,682 |
| | | | |
| 578 | - | - | 578 |
| 578 | - | _ | 578 |
| 1,625,327 | 3,923 | 2,961,232 | 4,590,482 |
| | | | |
| | | | |
| | | _ | (14,171) |
| (14.171) | - | | (14,171) |
| | 1,625,327 | | 1,625,327 3,923 2,961,232 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - vi. Fair Value of financial assets and liabilities (cont'd)

| | | Level 1 | Level 2 | Level 3 | Total |
|---|------|-----------|---------|-----------|-----------|
| COMPANY | Note | \$'000 | \$'000 | \$'000 | \$'000 |
| 2014 | | | | | |
| Recurring fair value measurements | | | | | |
| Financial Assets | | | | | |
| Available-for-sale investments | | | | | |
| Unquoted equity securities | | - | 3,665 | 79,290 | 82,955 |
| Sub-total | 11 | - | 3,665 | 79,290 | 82,955 |
| Investments at fair value through income or expenditure | | | | | |
| Quoted Government bonds | | 1,375,841 | | | 1,375,841 |
| Ouoted debt securities | | 57,450 | | | 57,450 |
| Quoted equity securities | | 517,901 | _ | | 517,901 |
| Unquoted equity securities | | 317,301 | _ | 3,495,022 | |
| Sub-total | 12 | 1,951,192 | | 3,495,022 | 5,446,214 |
| | | | | | |
| Derivative financial instruments | | | | | |
| Forward foreign exchange contracts | | 13,309 | - | - | 13,309 |
| Options | | 536 | - | - | 536 |
| Sub-total | 13 | 13,845 | - | - | 13,845 |
| Total | | 1,965,037 | 3,665 | 3,574,312 | 5,543,014 |
| Financial Liabilities | | | | | |
| Derivative financial instruments | | | | | |
| Forward foreign exchange contracts | | (3,995) | - | - | (3,995) |
| Total | 13 | (3,995) | - | - | (3,995) |
| Non-recurring fair value measurements | | | | | |
| Assets held for sale | | - | 12,500 | - | 12,500 |
| Total | 21 | - | 12,500 | | 12,500 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

- b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)
 - vi. Fair Value of financial assets and liabilities (cont'd)

| | | Level 1 | Level 2 | Level 3 | Total |
|---|------|-----------|---------|-----------|-----------|
| COMPANY | Note | \$'000 | \$'000 | \$'000 | \$'000 |
| 2013 | | | | | |
| Recurring fair value measurements | | | | | |
| Financial Assets | | | | | |
| Available-for-sale investments | | | | | |
| Unquoted equity securities | | - | 3,923 | 49,566 | 53,489 |
| Sub-total | 11 | - | 3,923 | 49,566 | 53,489 |
| | | | | | |
| Investments at fair value through income or expenditure | | | | | |
| Quoted Government bonds | | 1,240,447 | - | - | 1,240,447 |
| Quoted debt securities | | 37,133 | - | - | 37,133 |
| Quoted equity securities | | 347,168 | - | - | 347,168 |
| Unquoted equity securities | | - | - | 2,906,933 | 2,906,933 |
| Sub-total | 12 | 1,624,748 | - | 2,906,933 | 4,531,681 |
| Derivative financial instruments | | | | | |
| Forward foreign exchange contracts | | 578 | - | - | 578 |
| Sub-total Sub-total | 13 | 578 | - | - | 578 |
| Total | | 1,625,326 | 3,923 | 2,956,499 | 4,585,748 |
| | | | | | |
| Financial Liabilities | | | | | |
| Derivative financial instruments | | | | | |
| Forward foreign exchange contracts | | (14,171) | - | - | (14,171) |
| Total | 13 | (14,171) | - | - | (14,171) |

4. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT (cont'd)

b. FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (cont'd)

vi. Fair Value of financial assets and liabilities (cont'd)

The following table summarizes the valuation techniques used in the fair value measurements of the Company's Level 3 investments.

Quantitative Information about the Level 3 Fair Value Measurement

| | Fair Value | Valuation | Significant | Range | |
|----------------------------|------------|-----------------|--------------------|--------------------|--|
| | \$'000 | Technique | Unobservable input | (weighted average) | |
| Unquoted Equity Securities | 3,574,312 | Net Asset Value | Not applicable* | Not applicable* | |

As the net asset values are determined by the alternative investment managers without any adjustment, quantitative information on the unobservable inputs are not presented.

Movements of the Level 3 financial assets during the reporting period

| | GROUP | COMPANY |
|---|-----------|-----------|
| | \$'000 | \$'000 |
| | | |
| Fair value as at 1 April 2013 | 2,961,232 | 2,956,499 |
| Realised gains – included in Income or Expenditure | 34,647 | 31,196 |
| Unrealised gains – included in Income or Expenditure | 207,141 | 207,141 |
| Unrealised gains – included in Other Comprehensive Income | 26,874 | 26,874 |
| Purchases during the year | 840,693 | 840,693 |
| Sale during the year | (491,961) | (488,091) |
| Fair value as at 31 March 2014 | 3,578,626 | 3,574,312 |
| | | |
| Fair value as at 1 April 2012 | 2,490,379 | 2,485,892 |
| Realised losses – included in Income or Expenditure | (5,564) | (5,564) |
| Unrealised gains – included in Income or Expenditure | 178,950 | 178,950 |
| Unrealised gains – included in Other Comprehensive Income | 12,385 | 12,385 |
| Impairment loss | (45) | - |
| Purchases during the year | 516,489 | 516,198 |
| Sale during the year | (231,362) | (231,362) |
| Fair value as at 31 March 2013 | 2,961,232 | 2,956,499 |

c. CAPITAL RISK MANAGEMENT POLICIES AND OBJECTIVES

The Group reviews its capital structure at least annually to ensure that the Group will be able to continue as a going concern. The capital structure of the Group comprises reserves as disclosed in Notes 5 and 6 and fixed rate notes and fixed rate term loan disclosed in Note 25. The Group is required to maintain a ratio where the total liabilities to total assets shall not at any time be more than 0.65:1. The Group is in compliance with externally imposed capital requirements for the reporting period ended 31 March 2014. The Group's overall strategy remains unchanged from 2013.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

5. ACCUMULATED SURPLUS, FAIR VALUE RESERVE AND TRANSLATION RESERVE

Accumulated Surplus

Accumulated surplus under the statements of financial position comprise General Funds and Restricted Funds. Income and expenditure of the Group are generally accounted for under General Funds in the Group's statement of comprehensive income. General Funds include funds set aside for specific purposes such as halls of residences and self-financing activities by the Group. Although set aside for specific or committed purposes, such funds may at the discretion of the Board of Trustees, be used for other purposes. Restricted Funds relate to funds that are subject to legal or grantor/donor imposed stipulation.

Total accumulated surplus of the Group of \$\$3,333,794,000 (2013: \$\$3,016,455,000) and the Company of \$\$3,259,780,000 (2013: \$\$2,955,813,000) comprise the following:

| | | GR | OUP | COMPANY | |
|---|------|-----------|-----------|-----------|-----------|
| | | 31 March | 31 March | 31 March | 31 March |
| | | 2014 | 2013 | 2014 | 2013 |
| | Note | \$\$'000 | S\$'000 | S\$'000 | \$\$'000 |
| General Funds under Accumulated Surplus | | | | | |
| Funds set aside for specific purposes and commitments ^(a) |) | 1,556,016 | 1,416,498 | 1,482,118 | 1,355,956 |
| Funds utilised to acquire assets, which will be amortised to match future depreciation when assets are put into u | se | 481,264 | 481,611 | 481,264 | 481,611 |
| Accumulated surplus from non-endowed donations | 6 | 116 | 100 | - | - |
| | | 2,037,396 | 1,898,209 | 1,963,382 | 1,837,567 |
| Restricted Funds under Accumulated Surplus | | | | | |
| Accumulated surplus from non-endowed donations | 6 | 512,857 | 497,960 | 512,857 | 497,960 |
| Accumulated surplus from endowment funds | 6 | 783,541 | 620,286 | 783,541 | 620,286 |
| | | 1,296,398 | 1,118,246 | 1,296,398 | 1,118,246 |
| Total Accumulated Surplus | | 3,333,794 | 3,016,455 | 3,259,780 | 2,955,813 |

⁽a) These are funds allocated for planned operational activities of faculties, departments and halls of residences

Fair Value Reserve

Fair value reserve represents the cumulative fair value changes, net of tax, of available-for-sale financial assets until they are disposed of or impaired.

Translation Reserve

Translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

6. ENDOWED AND NON-ENDOWED DONATIONS

The Company is registered as a charity and is given Institution of a Public Character (IPC) status under the Education Sector. The financial position of the Company's endowed and non-endowed donations has been disclosed separately below to facilitate the submission of the Company's IPC returns to its Sector Administrator, Ministry of Education.

During the financial year, total donations received by the Group and the Company amounted to \$\$144,428,000 (2013: \$\$184,914,000) and \$\$144,403,000 (2013: \$\$184,903,000) respectively, of which \$\$144,413,000 (2013: \$\$173,921,000) of the Group and \$\$144,403,000 (2013: \$\$173,920,000) of the Company are tax-deductible. Of the total donations received, \$\$85,395,000 (2013: \$\$112,123,000) for the Group and \$\$85,388,000 (2013: \$\$112,113,000) for the Company represent endowed donations while the balance represents non-endowed donations. Endowed donations received are recognised directly to the endowment funds. The non-endowed donations are received for specific purposes and cannot be used towards the general operating expenses of the Group and Company.

| | | | 2014 | | | 2013 | |
|---|------|-----------|-----------------|-----------|-----------|-----------------|-----------|
| | | Endowed | Non- endowed | - | Endowed | Non- endowed | - |
| | | Donations | Donations | Total | Donations | Donations | Total |
| GROUP | Note | \$\$'000 | \$\$'000 | S\$'000 | \$\$'000 | \$\$'000 | \$\$'000 |
| Accumulated Surplus | 5 | 783,541 | 512,973 | 1,296,514 | 620,286 | 498,060 | 1,118,346 |
| Endowment Funds | | 2,843,069 | - | 2,843,069 | 2,577,359 | - | 2,577,359 |
| Fair Value Reserve | | 53,598 | - | 53,598 | 26,876 | - | 26,876 |
| | | 3,680,208 | 512,973 | 4,193,181 | 3,224,521 | 498,060 | 3,722,581 |
| Represented by: | | | | | | | |
| Non-Current Assets | | | | | | | |
| Fixed assets | | 30,474 | 388,502 | 418,976 | 25,992 | 375,402 | 401,394 |
| Available-for-sale investments | | 75,529 | - | 75,529 | 48,806 | - | 48,806 |
| Student loans | | 2,924 | 19,878 | 22,802 | 2,209 | 19,971 | 22,180 |
| | | 108,927 | 408,380 | 517,307 | 77,007 | 395,373 | 472,380 |
| Current Assets | | | | | | | |
| Debtors | | 48,317 | 10 | 48,327 | 156,608 | 16 | 156,624 |
| Investments at fair value through income or expenditure | | 3,522,143 | 375,131 | 3,897,274 | 3,010,325 | 353,746 | 3,364,071 |
| Derivative financial instruments | | 10,953 | - | 10,953 | 527 | - | 527 |
| Cash and cash equivalents | | 862 | 8,616 | 9,478 | 848 | 25,372 | 26,220 |
| | | 3,582,275 | 383,757 | 3,966,032 | 3,168,308 | 379,134 | 3,547,442 |
| Total Assets | | 3,691,202 | 792,137 | 4,483,339 | 3,245,315 | 774,507 | 4,019,822 |
| Current Liabilities | | | | | | | |
| Creditors and accrued expenses | | 7,998 | - | 7,998 | 11,000 | - | 11,000 |
| Derivative financial instruments | | 2,996 | - | 2,996 | 9,794 | - | 9,794 |
| | | 10,994 | - | 10,994 | 20,794 | - | 20,794 |
| Non-Current Liabilities | | | | | | | |
| Deferred capital grants | | - | 279,164 | 279,164 | - | 276,447 | 276,447 |
| Total Liabilities | | 10,994 | 279,164 | 290,158 | 20,794 | 276,447 | 297,241 |
| Net Assets | | 3,680,208 | 512,973 | 4,193,181 | 3,224,521 | 498,060 | 3,722,581 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

6. ENDOWED AND NON-ENDOWED DONATIONS (cont'd)

| | | 2014 | | | 2013 | |
|--|----------------------|------------------------------|-----------|----------------------|------------------------------|-----------|
| | Endowed Donations | Non- endowed Donations | Total | Endowed Donations | Non- endowed Donations | Total |
| GROUP | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Accumulated Surplus: | | | | | | |
| Balance as at 1 April | 620,286 | 498,060 | 1,118,346 | 489,397 | 455,725 | 945,122 |
| Donations received | 020,200 | 59,033 | 59,033 | 409,397 | 72,740 | 72,791 |
| Donated artifacts additions | - | 679 | 679 | 31 | 656 | 656 |
| Investment income (including change in fair value of investment held | - | 079 | 079 | - | 030 | 030 |
| for trading) | 224,516 | 10,447 | 234,963 | 182,816 | 11,088 | 193,904 |
| Other operating income | 7,238 | 244 | 7,482 | - | 202 | 202 |
| Expenditure on manpower | (29,398) | (11,375) | (40,773) | (20,975) | (11,235) | (32,210) |
| Depreciation | (4,682) | (6,446) | (11,128) | (4,223) | (6,430) | (10,653) |
| Other operating expenditure | (30,782) | (37,669) | (68,451) | (26,628) | (24,686) | (51,314) |
| Amount transferred to endowment funds (a) | (3,637) | - | (3,637) | (152) | - | (152) |
| Balance as at 31 March | 783,541 | 512,973 | 1,296,514 | 620,286 | 498,060 | 1,118,346 |
| | | | | | | |
| Endowment Funds: | | | | | | |
| Balance as at 1 April | 2,577,359 | - | 2,577,359 | 2,223,803 | - | 2,223,803 |
| Matching grants received/accrued | 176,678 | - | 176,678 | 241,281 | - | 241,281 |
| Donations received | 85,395 | - | 85,395 | 112,123 | - | 112,123 |
| Amount transferred from accumulated surplus (a) | 3,637 | - | 3,637 | 152 | - | 152 |
| Balance as at 31 March | 2,843,069 | - | 2,843,069 | 2,577,359 | - | 2,577,359 |
| Fair Value Reserve: | | | | | | |
| Balance as at 1 April | 26,876 | - | 26,876 | 14,526 | - | 14,526 |
| Net movement for the year | 26,722 | - | 26,722 | 12,350 | - | 12,350 |
| Balance as at 31 March | 53,598 | - | 53,598 | 26,876 | - | 26,876 |
| Balance as at 31 March | 3,680,208 | 512,973 | 4,193,181 | 3,224,521 | 498,060 | 3,722,581 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

6. ENDOWED AND NON-ENDOWED DONATIONS (cont'd)

| | | | 2014 | | | 2013 | |
|---|------|----------------------|------------------------------|-----------|----------------------|------------------------------|-----------|
| | | Endowed Donations | Non- endowed Donations | Total | Endowed Donations | Non- endowed Donations | Total |
| COMPANY | Note | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Accumulated Surplus | 5 | 783,541 | 512,857 | 1,296,398 | 620,286 | 497,960 | 1,118,246 |
| Endowment Funds | , | 2,842,657 | - | 2,842,657 | 2,576,961 | .57,500 | 2,576,961 |
| Fair Value Reserve | | 53,598 | _ | 53,598 | 26,876 | _ | 26,876 |
| | | 3,679,796 | 512,857 | 4,192,653 | 3,224,123 | 497,960 | 3,722,083 |
| Represented by: | | | | | | | |
| Non-Current Assets | | | | | | | |
| Fixed assets | | 30,474 | 388,502 | 418,976 | 25,992 | 375,402 | 401,394 |
| Available-for-sale investments | | 75,529 | - | 75,529 | 48,806 | - | 48,806 |
| Student loans | | 2,924 | 19,878 | 22,802 | 2,209 | 19,971 | 22,180 |
| | | 108,927 | 408,380 | 517,307 | 77,007 | 395,373 | 472,380 |
| Current Assets | | | | | | | |
| Debtors | | 48,317 | 10 | 48,327 | 156,608 | 16 | 156,624 |
| Investments at fair value through income or expenditure | | 3,522,143 | 375,131 | 3,897,274 | 3,010,325 | 353,746 | 3,364,071 |
| Derivative financial instruments | | 10,953 | - | 10,953 | 5,010,523 | - | 527 |
| Cash and cash equivalents | | 450 | 8,500 | 8,950 | 450 | 25,272 | 25,722 |
| | | 3,581,863 | 383,641 | 3,965,504 | 3,167,910 | 379,034 | 3,546,944 |
| Total Assets | | 3,690,790 | 792,021 | 4,482,811 | 3,244,917 | 774,407 | 4,019,324 |
| Current Liabilities | | | | | | | |
| Creditors and accrued expenses | | 7,998 | - | 7,998 | 11,000 | - | 11,000 |
| Derivative financial instruments | | 2,996 | - | 2,996 | 9,794 | - | 9,794 |
| | | 10,994 | - | 10,994 | 20,794 | - | 20,794 |
| Non-Current Liabilities | | | | | | | |
| Deferred capital grants | | - | 279,164 | 279,164 | - | 276,447 | 276,447 |
| Total Liabilities | | 10,994 | 279,164 | 290,158 | 20,794 | 276,447 | 297,241 |
| Net Assets | | 3,679,796 | 512,857 | 4,192,653 | 3,224,123 | 497,960 | 3,722,083 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

6. ENDOWED AND NON-ENDOWED DONATIONS (cont'd)

| | | 2014 | | | 2013 | |
|--|----------------------|------------------------------|-----------|----------------------|------------------------------|-----------|
| | Endowed Donations | Non- endowed Donations | Total | Endowed Donations | Non- endowed Donations | Total |
| COMPANY | S\$'000 | S\$'000 | S\$'000 | \$\$'000 | S\$'000 | S\$'000 |
| Accumulated Surplus: | | | | | | |
| Balance as at 1 April | 620,286 | 497,960 | 1,118,246 | 489,397 | 455,624 | 945,021 |
| Donations received | - | 59,015 | 59,015 | 51 | 72,739 | 72,790 |
| Donated artifacts additions | - | 679 | 679 | - | 656 | 656 |
| Investment income (including change in fair value of investment held | | | | | | |
| for trading) | 224,516 | 10,447 | 234,963 | 182,816 | 11,088 | 193,904 |
| Other operating income | 7,238 | 244 | 7,482 | - | 202 | 202 |
| Expenditure on manpower | (29,398) | (11,375) | (40,773) | (20,975) | (11,235) | (32,210) |
| Depreciation | (4,682) | (6,446) | (11,128) | (4,223) | (6,430) | (10,653) |
| Other operating expenditure | (30,782) | (37,667) | (68,449) | (26,628) | (24,684) | (51,312) |
| Amount transferred to endowment funds (a) | (3,637) | - | (3,637) | (152) | - | (152) |
| Balance as at 31 March | 783,541 | 512,857 | 1,296,398 | 620,286 | 497,960 | 1,118,246 |
| Endowment Funds: | | | | | | |
| Balance as at 1 April | 2,576,961 | - | 2,576,961 | 2,223,426 | - | 2,223,426 |
| Matching grants received/accrued | 176,671 | - | 176,671 | 241,270 | - | 241,270 |
| Donations received | 85,388 | - | 85,388 | 112,113 | - | 112,113 |
| Amount transferred from accumulated surplus (a) | 3,637 | - | 3,637 | 152 | - | 152 |
| Balance as at 31 March | 2,842,657 | - | 2,842,657 | 2,576,961 | - | 2,576,961 |
| Fair Value Reserve: | | | | | | |
| Balance as at 1 April | 26,876 | _ | 26,876 | 14,526 | _ | 14,526 |
| Net movement for the year | 26,722 | _ | 26,722 | 12,350 | _ | 12,350 |
| Balance as at 31 March | 53,598 | - | 53,598 | 26,876 | - | 26,876 |
| Balance as at 31 March | 3,679,796 | 512,857 | 4,192,653 | 3,224,123 | 497,960 | 3,722,083 |

⁽a) This represents mainly change in gift purpose for amounts received by the Group and Company in prior years

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

7. SUBSIDIARY COMPANIES

| | | COMPANY |
|--------------------------------|---------|----------|
| | 2014 | 2013 |
| | S\$'000 | \$\$'000 |
| Unquoted equity shares at cost | 428 | 326 |
| Impairment loss | (100) | (100) |
| Carrying amount | 328 | 226 |

| | | Country of incorporation (or registration) | Proportion of ownership interest and voting power held | |
|---|---|--|--|------|
| Name of Company | Principal Activities | and operation | 2014 | 2013 |
| Singapore University Press Pte Ltd ^(a) | Publisher | Singapore | 100% | 100% |
| NUS Technology Holdings Pte Ltd ^(a) | To carry out research and development, to own and exploit all forms of intellectual property interests and to engage in the acquisition, dissemination and transfer of technologies. | Singapore | 100% | 100% |
| NUS High School of Mathematics and Science ^(a) | To promote and undertake the advancement of education, with particular emphasis on mathematics and science at secondary and junior college levels and to participate in schemes established to promote research, development and education, in particular in relation to mathematics and science and to a high school for that purpose. | Singapore | # | # |
| NUS America, Inc ^(d) | This is a nonprofit public benefit corporation organised under the Nonprofit Public Corporation Law for public and charitable purposes. It performs the functions of or to carry out the purposes of the National University of Singapore. | United States of America | # | # |
| NUSSU Enterprise Pte Ltd ^(a, c) | To manage the commercial activities of NUS Student Union. | Singapore | 100% | 100% |
| Lanthanum Pte Ltd (f) | Investment holding company to hold NUS' direct investments. | Singapore | - | 100% |
| CAMRI Managed Portfolio Pte Ltd ^(a) | To provide platform to the NUS Business School's students to have a hands-on investment management experience. | Singapore | 100% | 100% |
| Suzhou NUSRI Management Co Ltd (e) | To manage the Suzhou NUS Research Institute. | People's Republic of China | 100% | 100% |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

7. SUBSIDIARY COMPANIES (cont'd)

| | | Country of incorporation (or registration) | Proportion of ownership interest and voting power held | | |
|--|---|--|--|------|--|
| Name of Company | Principal Activities | and operation | 2014 | 2013 | |
| Held by Subsidiaries | | | | | |
| NUS Press Pte Ltd (a) | Publishers | Singapore | 100% | 100% | |
| NUS Ventures Pte Ltd ^(a) | Distributor of new telecommunication technologies via direct selling and licensing. | Singapore | 100% | 100% | |
| Bioinformatics Technology Group Pte Ltd ^(a) | IT development, IT services, research and experimental development on technology. | Singapore | 100% | 100% | |
| Shanghai NUS Enterprise Services Co Ltd ^(e) | Sourcing of student internship opportunities with Shanghai companies and developing increased research opportunities and forging closer partnerships. | People's Republic of China | 100% | 100% | |
| KR Consulting Pte Ltd ^(a) | Provide consulting services | Singapore | 100% | 100% | |
| Star Incubator Sdn Bhd ^(b) | Management of incubator activities | Brunei Darussalam | 100% | 100% | |

[#] These corporations do not have share capital. NUS High School of Mathematics and Science is a company limited by guarantee.

⁽a) Audited by Ernst & Young LLP, Singapore

⁽b) Audited by overseas practices of Ernst & Young LLP

⁽c) Held in trust by NUS Technology Holdings Pte Ltd on behalf of the Company.

⁽d) Not required to be audited in country of incorporation.

 $[\]ensuremath{^{(e)}}$ $\ensuremath{^{\;\;}}$ Audited by other auditors in country of incorporation.

⁽f) Wound up on 7 June 2013.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

8. ASSOCIATED COMPANIES

| | G | ROUP | COMP | ANY |
|---|---------|---------|---------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | S\$'000 | S\$'000 | \$\$'000 |
| Unquoted equity shares at cost | 500 | 550 | 500 | 500 |
| Share of post-acquisition profits, net of dividend received | 33,215 | 24,118 | - | - |
| | 33,715 | 24,668 | 500 | 500 |

| | | Country of incorporation (or registration) | Proportion of ownership interest and voting power held | |
|--|--|--|--|------|
| Name of Company | Principal Activities | and operation | 2014 | 2013 |
| National University Health System Pte Ltd | Clinical service, education and research | Singapore | 33% | 33% |
| Held by Subsidiaries | | | | |
| Munchie Monkey Pte Ltd (a) | Café operator | Singapore | - | 50% |

All of the above associates are audited by other auditors.

Summarised financial information in respect of the Group's associates is set out below:

| | 2014 | 2013 |
|---|-----------|-------------|
| | \$\$'000 | \$\$'000 |
| | | (Restated)* |
| Total assets | 1,496,164 | 1,454,903 |
| Total liabilities | (986,153) | (955,885) |
| Net assets | 510,011 | 499,018 |
| Total equity attributable to equity holders | 102,498 | 90,884 |

Only the equity interest attributable to equity holders is equity accounted for in arriving at the Group's share of net assets.

| | 2014 | 2013 |
|-------------------------------|-----------|-------------|
| | \$\$'000 | \$\$'000 |
| | | (Restated)* |
| Revenue | 667,336 | 599,056 |
| Government subvention income | 493,819 | 430,672 |
| | 1,161,155 | 1,029,728 |
| Profit after tax for the year | 10,993 | 16,267 |

⁽a) Wound up on 9 October 2013

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

9. FIXED ASSETS

| | Freehold | Leasehold | | Leasehold Improve- | Infra- | Equipment, Furniture & Fittings, Library | | Capital Work-in- | |
|---------------------------------------|----------|-----------|-----------|-----------------------|-----------|---|-----------|---------------------|-----------|
| | Land | Land | Buildings | ments | structure | Materials | Artifacts | Progress | Total |
| GROUP | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | \$\$'000 | S\$'000 | S\$'000 | S\$'000 |
| COST | | | | | | | | | |
| At 1 April 2012 | 2,007 | 286,520 | 2,460,008 | 705,116 | 39,508 | 1,620,670 | 15,378 | 377,147 | 5,506,354 |
| Additions | - | 46,308 | 132,326 | 53,705 | - | 104,014 | 6,068 | 134,529 | 476,950 |
| Transfers | - | - | 230,540 | 9,415 | - | 74,799 | - | (314,754) | - |
| Disposals | - | (11,654) | (31,536) | (2,018) | - | (26,036) | - | - | (71,244) |
| Written-off | - | - | - | - | - | (21,612) | - | - | (21,612) |
| Cost adjustment | - | - | (36) | (307) | - | (370) | - | (15,607) | (16,320) |
| At 31 March and 1 April 2013 | 2,007 | 321,174 | 2,791,302 | 765,911 | 39,508 | 1,751,465 | 21,446 | 181,315 | 5,874,128 |
| Additions | - | - | 22,311 | 55,000 | - | 114,336 | 2,765 | 241,769 | 436,181 |
| Transfers | - | - | 2,201 | 35,491 | - | 19,511 | - | (57,203) | - |
| Reclassification to intangible assets | - | - | - | - | - | (9) | - | - | (9) |
| Disposals | - | - | (9,260) | (3,422) | - | (63,656) | - | - | (76,338) |
| Cost adjustment | - | - | (4,663) | (4,651) | (18) | (52) | - | (964) | (10,348) |
| At 31 March 2014 | 2,007 | 321,174 | 2,801,891 | 848,329 | 39,490 | 1,821,595 | 24,211 | 364,917 | 6,223,614 |
| ACCUMULATED DEPRECIATION | | | | | | | | | |
| At 1 April 2012 | - | 41,765 | 883,261 | 371,484 | 807 | 1,120,678 | - | - | 2,417,995 |
| Depreciation | - | 5,287 | 83,561 | 66,402 | 659 | 142,295 | - | - | 298,204 |
| Transfers | - | - | (4) | (92) | - | 96 | - | - | - |
| Disposals | - | (7,381) | (19,238) | (2,009) | - | (25,615) | - | - | (54,243) |
| Written-off | - | - | - | - | - | (6,093) | - | - | (6,093) |
| Cost adjustment | - | - | (4) | (6) | - | (168) | - | - | (178) |
| At 31 March and 1 April 2013 | - | 39,671 | 947,576 | 435,779 | 1,466 | 1,231,193 | - | - | 2,655,685 |
| Depreciation | - | 6,153 | 86,807 | 69,495 | 658 | 146,630 | - | - | 309,743 |
| Transfers | - | - | 357 | (366) | - | 9 | - | - | - |
| Reclassification to intangible assets | - | - | - | - | - | (4) | - | - | (4) |
| Disposals | - | - | (9,180) | (2,875) | - | (61,230) | - | - | (73,285) |
| Cost adjustment | - | - | (271) | (252) | (1) | (10) | - | - | (534) |
| At 31 March 2014 | - | 45,824 | 1,025,289 | 501,781 | 2,123 | 1,316,588 | - | - | 2,891,605 |
| CARRYING AMOUNT | | | | | | | | | |
| At 31 March 2014 | 2,007 | | 1,776,602 | 346,548 | 37,367 | 505,007 | 24,211 | | 3,332,009 |
| At 31 March 2013 | 2,007 | 281,503 | 1,843,726 | 330,132 | 38,042 | 520,272 | 21,446 | 181,315 | 3,218,443 |

^{*} Associate's financial statements were restated on early adoption of new standard.

Equipment,

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

9. FIXED ASSETS (cont'd)

| | Freehold Land | Leasehold Land | Buildings | Leasehold Improve- ments | Infra- | Furniture & Fittings, Library Materials | Artifacts | Capital Work-in- Progress | Total |
|---------------------------------------|------------------|-------------------|-----------|--------------------------------|---------|--|-----------|---------------------------------|-----------|
| COMPANY | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | \$\$'000 | S\$'000 | S\$'000 | S\$'000 |
| COST | | | | | | | | | |
| At 1 April 2012 | 2,007 | 286,520 | 2,459,303 | 704,349 | 39,508 | 1,616,099 | 15,378 | 377,147 | 5,500,311 |
| Additions | - | 46,308 | 132,326 | 53,444 | - | 103,615 | 6,068 | 134,529 | 476,290 |
| Transfers | - | - | 230,540 | 9,415 | - | 74,799 | - | (314,754) | - |
| Disposals | - | (11,654) | (31,536) | (2,018) | - | (25,876) | - | - | (71,084) |
| Written-off | - | - | - | - | - | (21,612) | - | - | (21,612) |
| Cost adjustment | - | - | (36) | (307) | - | (370) | - | (15,607) | (16,320) |
| At 31 March and 1 April 2013 | 2,007 | 321,174 | 2,790,597 | 764,883 | 39,508 | 1,746,655 | 21,446 | 181,315 | 5,867,585 |
| Additions | - | - | 22,311 | 54,996 | - | 113,699 | 2,765 | 241,769 | 435,540 |
| Transfers | - | - | 2,201 | 35,491 | - | 19,511 | - | (57,203) | - |
| Reclassification to intangible assets | - | - | - | - | - | (9) | - | - | (9) |
| Disposals | - | - | (9,260) | (3,422) | - | (63,471) | - | - | (76,153) |
| Cost adjustment | - | - | (4,663) | (4,651) | (18) | (52) | - | (964) | (10,348) |
| At 31 March 2014 | 2,007 | 321,174 | 2,801,186 | 847,297 | 39,490 | 1,816,333 | 24,211 | 364,917 | 6,216,615 |
| ACCUMULATED DEPRECIATION | | | | | | | | | |
| At 1 April 2012 | - | 41,765 | 883,109 | 371,343 | 807 | 1,117,554 | - | - | 2,414,578 |
| Depreciation | - | 5,287 | 83,537 | 66,315 | 659 | 141,667 | - | - | 297,465 |
| Transfers | - | - | (4) | (92) | - | 96 | - | - | - |
| Disposals | - | (7,381) | (19,238) | (2,009) | - | (25,455) | - | - | (54,083) |
| Written-off | - | - | - | - | - | (6,093) | - | - | (6,093) |
| Cost adjustment | | - | (4) | (6) | - | (168) | - | - | (178) |
| At 31 March and 1 April 2013 | - | 39,671 | 947,400 | 435,551 | | 1,227,601 | - | - | 2,651,689 |
| Depreciation | - | 6,153 | 86,783 | 69,392 | 658 | 146,069 | - | - | 309,055 |
| Transfers | - | - | 357 | (366) | - | 9 | - | - | - |
| Reclassification to intangible assets | - | - | - | - | - | (4) | - | - | (4) |
| Disposals | - | - | (9,180) | (2,875) | - | (61,055) | - | - | (73,110) |
| Cost adjustment | - | - | (271) | (252) | (1) | (10) | - | - | (534) |
| At 31 March 2014 | - | 45,824 | 1,025,089 | 501,450 | 2,123 | 1,312,610 | - | - | 2,887,096 |
| CARRYING AMOUNT | | | | | | | | | |
| At 31 March 2014 | 2,007 | 275,350 | 1,776,097 | 345,847 | 37,367 | 503,723 | 24,211 | 364,917 | 3,329,519 |
| At 31 March 2013 | 2,007 | 281,503 | 1,843,197 | 329,332 | 38,042 | 519,054 | 21,446 | 181,315 | 3,215,896 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

10. INTANGIBLE ASSETS

| | Computer Software | Purchased Curriculum | Total |
|------------------------------------|----------------------|-------------------------|---------|
| GROUP | \$\$'000 | S\$'000 | S\$'000 |
| COST | | | |
| At 1 April 2012 | 23,222 | 11,878 | 35,100 |
| Additions | 5,478 | - | 5,478 |
| Disposals | (126) | _ | (126) |
| Cost adjustment | (13) | _ | (120) |
| At 31 March and 1 April 2013 | 28,561 | 11,878 | 40,439 |
| Additions | 1,778 | - | 1,778 |
| Reclassification from fixed assets | 9 | _ | 1,778 |
| Disposals | (211) | _ | (211) |
| Cost adjustment | (30) | - | (30) |
| At 31 March 2014 | 30,107 | 11,878 | 41,985 |
| ALST Mulci 2014 | 30,107 | 11,070 | +1,505 |
| ACCUMULATED AMORTISATION | | | |
| At 1 April 2012 | 7,070 | 11,878 | 18,948 |
| Amortisation | 4,742 | - | 4,742 |
| Disposals | (124) | - | (124) |
| Cost adjustment | (1) | - | (1) |
| At 31 March and 1 April 2013 | 11,687 | 11,878 | 23,565 |
| Amortisation | 5,443 | - | 5,443 |
| Reclassification from fixed assets | 4 | - | 4 |
| Disposals | (201) | - | (201) |
| At 31 March 2014 | 16,933 | 11,878 | 28,811 |
| CARRYING AMOUNT | | | |
| At 31 March 2014 | 13,174 | - | 13,174 |
| At 31 March 2013 | 16,874 | - | 16,874 |
| | | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

10. INTANGIBLE ASSETS (cont'd)

| | Computer Software | Purchased Curriculum | Total |
|------------------------------------|----------------------|-------------------------|----------|
| COMPANY | \$\$'000 | S\$'000 | \$\$'000 |
| COST | | | |
| At 1 April 2012 | 22,712 | 11,878 | 34,590 |
| Additions | 5,478 | - | 5,478 |
| Disposals | (126) | - | (126) |
| Cost adjustment | (13) | - | (13) |
| At 31 March and 1 April 2013 | 28,051 | 11,878 | 39,929 |
| Additions | 1,778 | - | 1,778 |
| Reclassification from fixed assets | 9 | - | 9 |
| Disposals | (211) | - | (211) |
| Cost adjustment | (30) | - | (30) |
| At 31 March 2014 | 29,597 | 11,878 | 41,475 |
| ACCUMULATED AMORTISATION | | | |
| At 1 April 2012 | 6,799 | 11,878 | 18,677 |
| Amortisation | 4,641 | - | 4,641 |
| Disposals | (124) | - | (124) |
| Cost adjustment | (1) | - | (1) |
| At 31 March and 1 April 2013 | 11,315 | 11,878 | 23,193 |
| Amortisation | 5,343 | - | 5,343 |
| Reclassification from fixed assets | 4 | - | 4 |
| Disposals | (201) | - | (201) |
| At 31 March 2014 | 16,461 | 11,878 | 28,339 |
| CARRYING AMOUNT | | | |
| At 31 March 2014 | 13,136 | - | 13,136 |
| At 31 March 2013 | 16,736 | - | 16,736 |

Computer software includes computer software work-in-progress of \$\$825,000 (2013: \$\$1,872,000) for the Group and Company, which amortisation is not provided for. The average remaining amortisation period of intangible assets is 1 year 2 months (2013: 2 years).

11. AVAILABLE-FOR-SALE INVESTMENTS

| | G | ROUP | COMP | ANY |
|------------------------------------|----------|---------|---------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | S\$'000 | S\$'000 | S\$'000 |
| AT FAIR VALUE | | | | |
| Unquoted equity securities | 86,910 | 57,513 | 82,955 | 53,489 |
| Redeemable convertible loan stocks | 359 | 709 | - | - |
| | 87,269 | 58,222 | 82,955 | 53,489 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

11. AVAILABLE-FOR-SALE INVESTMENTS (cont'd)

The fair value of unquoted equity securities available for sale is estimated based on the net asset values disclosed in the financial statements of the entities.

12. INVESTMENTS AT FAIR VALUE THROUGH INCOME OR EXPENDITURE

| | | GROUP | | IPANY |
|----------------------------|-----------|-----------|-----------|-----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | \$\$'000 | \$\$'000 | S\$'000 |
| AT FAIR VALUE | | | | |
| Quoted Government bonds | 1,375,841 | 1,240,447 | 1,375,841 | 1,240,447 |
| Quoted debt securities | 57,450 | 37,133 | 57,450 | 37,133 |
| Quoted equity securities | 517,892 | 347,169 | 517,901 | 347,168 |
| Unquoted equity securities | 3,495,022 | 2,906,933 | 3,495,022 | 2,906,933 |
| | 5,446,205 | 4,531,682 | 5,446,214 | 4,531,681 |
| | | | | |

These investments are actively managed and monitored by the Investment Office of the Group under the guidance and purview of the Group's Investment Committee. They are classified as investments designated at fair value through income or expenditure at inception.

The weighted average effective interest rate of debt securities including Government bonds designated at fair value through income or expenditure at the end of the reporting period was 0.99% (2013: 0.78%) per annum. The fair value of quoted equity securities and quoted debt securities are based on the last bid quoted market prices on the last market day of the financial year.

The investments in unquoted equity securities represent investments in venture capital funds and hedge funds which are carried at fair value. The fair values of these unquoted equity securities are estimated by reference to the net asset values disclosed in the financial statements of venture funds (as these pertain mainly to funds whose investments are stated at fair value) and external valuations. Changes in fair value of the above investments amounting to positive \$\$237,430,000 (2013: positive \$\$160,541,000) for the Group and \$\$237,438,000 (2013: positive \$\$160,541,000) for the Company have been included in income or expenditure (Note 31).

Under the terms of certain limited partnership agreements, the Group is obligated to make additional capital contributions up to contractual levels. As at the reporting period ended 31 March 2014, the Group has commitments of S\$547,783,000 (2013: S\$272,772,000) for which capital calls had not been exercised. Such commitments generally have fixed expiration dates or other termination clauses.

| ······ NATIONAL UN | IVERSITY OF SINGAPORE | • |
|--------------------|-----------------------|---|
| AND I | TS SUBSIDIARIES | |

12. INVESTMENTS AT FAIR VALUE THROUGH INCOME OR EXPENDITURE (cont'd)

Investments at fair value through income or expenditure denominated in foreign currencies at 31 March are as follows:

| | | GROUP | | IPANY |
|-----------------------|-----------|-----------|-----------|-----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | \$\$'000 | S\$'000 | \$\$'000 |
| United States dollars | 3,586,200 | 2,947,858 | 3,586,209 | 2,947,857 |
| Euro | 41,953 | 41,065 | 41,953 | 41,065 |
| Swedish krona | 8,970 | 2,944 | 8,970 | 2,944 |
| Japanese yen | 7,733 | 7,530 | 7,733 | 7,530 |
| Canadian dollars | 5,077 | 1,260 | 5,077 | 1,260 |
| Sterling pounds | 1,500 | 1,649 | 1,500 | 1,649 |
| Australian dollars | - | 1,172 | - | 1,172 |
| Others | 3,010 | 2,867 | 3,010 | 2,867 |
| | 3,654,443 | 3,006,345 | 3,654,452 | 3,006,344 |

13. DERIVATIVE FINANCIAL INSTRUMENTS

| | GROUP AND COMPANY | | | | |
|------------------------------------|-------------------|-------------|----------|-------------|--|
| | 2 | 2014 | | 013 | |
| | Assets | Liabilities | Assets | Liabilities | |
| | \$\$'000 | S\$'000 | \$\$'000 | \$\$'000 | |
| Forward foreign exchange contracts | 13,309 | (3,995) | 578 | (14,171) | |
| Options | 536 | - | - | - | |
| | 13,845 | (3,995) | 578 | (14,171) | |
| Analysed as: | | | | | |
| Current | 13,845 | (3,995) | 578 | (14,171) | |

CROLID AND COMPANY

Forward foreign exchange contracts are entered into mainly for hedging purposes to manage exposure to fluctuations in foreign currency exchange rates and interest rates of investments respectively.

At 31 March 2014, the settlement dates on open forward contracts ranged from between one month to up to a year (2013: one month to up to a year).

The fair values of forward foreign exchange contracts have been calculated using rates quoted by the Group's fund administrator up to the terminal dates of the contracts at the end of the reporting period.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

13. DERIVATIVE FINANCIAL INSTRUMENTS (cont'd)

At 31 March 2014, the contractual/notional amount of outstanding forward foreign exchange contracts to which the Group is committed are as follows:

| | GROUP AN | D COMPANY |
|------------------------------------|-----------|-----------|
| | 2014 | 2013 |
| | S\$'000 | S\$'000 |
| Forward foreign exchange contracts | 1,675,308 | 1,446,737 |
| Options | 67,491 | - |
| | 1,742,799 | 1,446,737 |

14. MOVEMENTS IN FAIR VALUE OF INVESTMENTS AND DERIVATIVE FINANCIAL INSTRUMENTS

(For Information Only)

| | | GROUP | | COMPANY | |
|--|-----------|-----------|-----------|-----------|--|
| | 2014 | 2013 | 2014 | 2013 | |
| | \$\$'000 | S\$'000 | S\$'000 | S\$'000 | |
| Non-current investments | | | | | |
| Fair value as at 1 April | 58,222 | 51,155 | 53,489 | 46,668 | |
| Increase due to net (sales) purchases | (1,015) | (5,771) | 2,855 | (6,062) | |
| Realised gain on sale of investments | 3,451 | - | - | - | |
| Impairment loss | - | (45) | - | - | |
| Gain arising from changes in fair values | 26,611 | 12,883 | 26,611 | 12,883 | |
| Fair value at 31 March | 87,269 | 58,222 | 82,955 | 53,489 | |
| Current investments | | | | | |
| Fair value as at 1 April | 4,518,089 | 3,789,060 | 4,518,088 | 3,789,060 | |
| Increase due to net purchases | 656,321 | 543,724 | 656,327 | 543,723 | |
| Realised gain on sale of investments | 44,215 | 24,764 | 44,211 | 24,764 | |
| Gain arising from changes in fair values | 237,430 | 160,541 | 237,438 | 160,541 | |
| Fair value at 31 March | 5,456,055 | 4,518,089 | 5,456,064 | 4,518,088 | |
| Total | | | | | |
| Fair value as at 1 April | 4,576,311 | 3,840,215 | 4,571,577 | 3,835,728 | |
| Increase due to net purchases | 655,306 | 537,953 | 659,182 | 537,661 | |
| Realised gain on sale of investments | 47,666 | 24,764 | 44,211 | 24,764 | |
| Impairment loss | - | (45) | - | - | |
| Gain arising from changes in fair values | 264,041 | 173,424 | 264,049 | 173,424 | |
| Fair value at 31 March | 5,543,324 | 4,576,311 | 5,539,019 | 4,571,577 | |

14. MOVEMENTS IN FAIR VALUE OF INVESTMENTS AND DERIVATIVE FINANCIAL INSTRUMENTS

(For Information Only) (cont'd)

| (| GROUP | | COM | IPANY |
|---|-----------|-----------|-----------|-----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Represented by: | | | | |
| Available-for-sale investments | 87,269 | 58,222 | 82,955 | 53,489 |
| Investments at fair value through income or expenditure | 5,446,205 | 4,531,682 | 5,446,214 | 4,531,681 |
| Derivative financial instruments - assets | 13,845 | 578 | 13,845 | 578 |
| Derivative financial instruments - liabilities | (3,995) | (14,171) | (3,995) | (14,171) |
| | 5,543,324 | 4,576,311 | 5,539,019 | 4,571,577 |

15. STUDENT LOANS

| | GROUP AND | COMPANY |
|---|-----------|----------|
| | 2014 | 2013 |
| | \$\$'000 | \$\$'000 |
| Student tuition fee loans (a) | 224,281 | 224,746 |
| Study loans (a) | 58,898 | 59,392 |
| Notebook computer loans (b) | 1,515 | 2,583 |
| Overseas student programme loans (c) | 1,970 | 2,091 |
| Other student loans (d) | 10,156 | 8,219 |
| | 296,820 | 297,031 |
| Represented by: | | |
| Amount repayable within 12 months - current assets | 70,622 | 73,618 |
| Amount repayable after 12 months - non-current assets | 226,198 | 223,413 |
| | 296,820 | 297,031 |

⁽a) The student tuition fee and study loans are repayable by monthly instalments over periods of up to 20 years. The interest at 4.75% (2013: 4.75%) per annum is based on average prime rate of the 3 major local banks. The interest on the loans is remitted in full to the Government every 6 months.

Secured Assets

The student loans are unsecured.

Fair values

Student tuition fee loans and study loans are disbursed from advances from the Government.

The fair value of the loans (non-current portion) cannot be measured reliably as the timing of future cash flows is not fixed

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

15. STUDENT LOANS (cont'd)

Credit risk

As any impairment for student tuition fee loans and study loans is funded by the Government, there is no exposure to credit risk for these 2 categories of student loans. For overseas student programme loans, 50% of any impairment is funded by the Government, hence the maximum exposure to credit risk is 50% of the carrying amount of the loans. For notebook computer loans and other student loans, the maximum exposure to credit risk is the carrying amount of the loans.

The table below is an analysis of student loans (notebook computer loans, 50% of overseas student programme loans and other student loans) as at 31 March:

| | GROUP AND | COMPANY |
|---|-----------|---------|
| | 2014 | 2013 |
| | S\$'000 | S\$'000 |
| Not past due and not impaired | 12,159 | 11,128 |
| Past due but not impaired (1) | 497 | 720 |
| | 12,656 | 11,848 |
| Impaired student loans - individually assessed (ii) | 232 | 209 |
| Less: Allowance for doubtful debts | (232) | (209) |
| | - | |
| Total student loans | 12,656 | 11,848 |
| Aging of student loans that are past due but not impaired | | |
| - Past due < 3 months | 274 | 416 |
| - Past due 3 to 6 months | 79 | 36 |
| - Past due 6 to 12 months | 144 | 219 |
| - Past due over 12 months | - | 49 |
| | 497 | 720 |

⁽ii) These amounts are stated before any deduction for impairment losses.

Movement in the allowance for doubtful debts for student loans

| | GROUP AND | GROUP AND COMPANY | | |
|---|-----------|-------------------|--|--|
| | 2014 | 2013 | | |
| | \$\$'000 | S\$'000 | | |
| Balance as at 1 April | 209 | 217 | | |
| Amounts written off during the year | (19) | (10) | | |
| Increase in allowance recognised in income or expenditure | 42 | 2 | | |
| Balance as at 31 March | 232 | 209 | | |

16. LONG-TERM LOAN TO SUBSIDIARY COMPANIES AND AMOUNTS OWING BY/TO SUBSIDIARY COMPANIES

The long-term loan to subsidiary companies are unsecured, interest-free and not expected to be repaid within the next twelve months. The fair value of the long term loan cannot be measured reliably as the timing of future cash flows is not fixed. The amounts owing by/to subsidiaries are unsecured, interest-free and repayable upon demand.

⁽b) The interest-free notebook computer loans to students are repayable by monthly instalments, over periods of up to 2.5 years.

⁽c) The overseas student programme loans repayable by monthly instalments over periods of up to 5 years. The interest at 4.75% (2013: 4.75%) per annum is based on average prime rate of the 3 major local banks.

⁽d) The other student loans are interest-free and repayable by monthly instalments, over periods of up to 5 years.

17. AMOUNT OWING BY AN INVESTEE COMPANY

This pertained to a shareholder loan to an investee company. The total committed loan amount was \$\$57,000,000, of which \$\$53,351,000 had been drawn down as at the reporting period ended 31 March 2013. The loan amount had been repaid in full in the year ended 31 March 2014. The remaining interest owing of \$5,308,000 recorded in interest receivable (note 18) is expected to be repaid subsequent to year end and in 2014.

18. DEBTORS

| | GROUP | | COMPANY | |
|--------------------------------------|---------|---------|---------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| | | | | |
| Grants receivable | 319,105 | 416,778 | 319,105 | 416,778 |
| Trade debtors | 61,585 | 50,899 | 60,203 | 50,370 |
| Receivables from sale of investments | 3,919 | 2,490 | 3,919 | 2,490 |
| Interest receivable | 9,320 | 10,037 | 9,320 | 10,037 |
| Others | 19,579 | 18,382 | 19,579 | 18,382 |
| | 413,508 | 498,586 | 412,126 | 498,057 |

The average credit period of trade debtors is 30 days (2013: 30 days). No interest is charged on the trade receivables.

The table below is an analysis of trade debtors as at 31 March:

| | G | GROUP | | COMPANY | |
|---|---------|---------|---------|---------|--|
| | 2014 | 2013 | 2014 | 2013 | |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 | |
| Not past due and not impaired | 40,714 | 2E 701 | 39,332 | 35,172 | |
| · | | 35,701 | , | | |
| Past due but not impaired ⁽ⁱ⁾ | 20,871 | 15,198 | 20,871 | 15,198 | |
| | 61,585 | 50,899 | 60,203 | 50,370 | |
| Impaired trade debtors - individually assessed (ii) | 52 | 65 | 52 | 65 | |
| ess: Allowance for doubtful debts | (52) | (65) | (52) | (65) | |
| | - | - | - | - | |
| Total trade debtors, net | 61,585 | 50,899 | 60,203 | 50,370 | |
| Aging of trade debtors that are past due but not impaired | | | | | |
| - Past due < 3 months | 4,029 | 1,505 | 4,029 | 1,505 | |
| - Past due 3 to 6 months | 1,128 | 405 | 1,128 | 405 | |
| - Past due 6 to 12 months | 15,297 | 12,872 | 15,297 | 12,872 | |
| - Past due over 12 months | 417 | 416 | 417 | 416 | |
| | 20,871 | 15,198 | 20,871 | 15,198 | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

18. **DEBTORS** (cont'd)

The Group's trade debtors balance which are past due but not impaired at the end of the reporting period for which the Group has not recognised an allowance for doubtful debts as there has not been a significant change in credit quality and the amounts are still considered recoverable. The Group does not hold any collateral over these balances

Movement in the allowance for doubtful debts for trade debtors

| | GROUP | | COMPANY | |
|---|----------|----------|----------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | \$\$'000 | \$\$'000 | S\$'000 |
| | | | | |
| Balance as at 1 April | 65 | 110 | 65 | 110 |
| Amounts written off during the year | - | (93) | - | (93) |
| Amounts recovered during the year | (50) | - | (50) | - |
| Increase in allowance recognised in income or expenditure | 37 | 48 | 37 | 48 |
| Balance as at 31 March | 52 | 65 | 52 | 65 |

Debtors denominated in foreign currencies at 31 March are as follows:

| | G | GROUP | | COMPANY | |
|-----------------------|----------|----------|----------|----------|--|
| | 2014 | 2013 | 2014 | 2013 | |
| | \$\$'000 | \$\$'000 | \$\$'000 | \$\$'000 | |
| United States dollars | 1,359 | 4,175 | 1,287 | 4,139 | |
| Euro | 476 | 208 | 476 | 208 | |
| Swedish krona | 467 | 74 | 467 | 74 | |
| Chinese renminbi | 192 | 122 | 192 | 122 | |
| Korean won | 175 | - | 175 | - | |
| Japanese yen | 67 | 27 | 67 | 27 | |
| Australian dollars | 12 | - | 12 | - | |
| Sterling pounds | - | 477 | - | 477 | |
| | 2,748 | 5,083 | 2,676 | 5,047 | |

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⁽ii) These amounts are stated before any deduction for impairment losses.

19. DEPOSITS AND PREPAYMENTS

| | GROUP | | COMPANY | |
|--|---------|----------|----------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | \$\$'000 | \$\$'000 | \$\$'000 |
| | | | | |
| Deposits paid | 1,084 | 1,235 | 1,070 | 1,211 |
| Purchased securities not yet settled | 75,450 | 53,352 | 75,450 | 53,352 |
| Prepayments for fixed assets | 8,111 | 1,282 | 8,111 | 1,282 |
| Other prepayments | 27,918 | 29,760 | 27,142 | 29,516 |
| | 112,563 | 85,629 | 111,773 | 85,361 |
| Less: Other prepayments | | | | |
| (amount to be utilised after 12 months - non-current assets) | (599) | (3,853) | (599) | (3,853) |
| Deposits and prepayments | | | | |
| (amount to be utilised within 12 months - current assets) | 111,964 | 81,776 | 111,174 | 81,508 |

Deposits and prepayments denominated in foreign currencies at 31 March are as follows:

| | G | GROUP | | COMPANY | |
|-----------------------|---------|---------|---------|---------|--|
| | 2014 | 2013 | 2014 | 2013 | |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 | |
| United States dollars | 75,474 | 53,377 | 75,450 | 53,342 | |
| Indian rupee | 27 | 27 | 27 | 27 | |
| Swiss franc | 3 | 2 | 3 | 2 | |
| | 75,504 | 53,406 | 75,480 | 53,371 | |

20. CASH AND CASH EQUIVALENTS

| | G | GROUP | | PANY |
|------------------------|----------|----------|----------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | \$\$'000 | \$\$'000 | S\$'000 |
| Fixed deposits | 380,416 | 361,707 | 380,416 | 361,707 |
| Cash and bank balances | 312,223 | 323,853 | 290,977 | 282,641 |
| | 692,639 | 685,560 | 671,393 | 644,348 |

a. Fixed deposits

The effective interest rates of fixed deposits at the balance sheet date are between 0.22% to 0.45% (2013: 0.31% to 0.35%) per annum and for an average tenor of 4.10 months (2013: 11.99 months). The carrying amounts of the fixed deposits approximate their fair values.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

20. CASH AND CASH EQUIVALENTS (cont'd)

a. Fixed deposits (cont'd)

Fixed deposits denominated in foreign currencies at 31 March are as follows:

| | GROUP AND | COMPANY |
|-----------------------|-----------|---------|
| | 2014 | 2013 |
| | S\$'000 | S\$'000 |
| Euro | 7,983 | 690 |
| United States dollars | 3,666 | 17,565 |
| | 11,649 | 18,255 |

b. Cash and bank balances

Cash at banks earn interest at floating rates based on daily bank deposit rates. The carrying amounts of the cash and bank balances approximate their fair values.

Cash and bank balances denominated in foreign currencies at 31 March are as follows:

| | G | ROUP | COMP | ANY |
|-----------------------|---------|---------|---------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| United States dollars | 8,754 | 4,258 | 8,379 | 3,813 |
| Euro | 207 | 794 | 207 | 794 |
| Chinese renminbi | 169 | 25 | - | - |
| Swedish krona | 55 | 54 | 55 | 54 |
| Sterling pounds | 48 | 75 | 48 | 75 |
| Hong Kong dollars | 39 | 73 | 39 | 73 |
| New Zealand dollars | 21 | - | 21 | - |
| Japanese yen | 1 | 27 | 1 | 27 |
| South African rand | - | 66 | - | 66 |
| Canadian dollars | - | 32 | - | 32 |
| Swiss franc | - | 27 | - | 27 |
| Danish krone | - | 2 | - | 2 |
| | 9,294 | 5,433 | 8,750 | 4,963 |

21. ASSETS HELD FOR SALE

| | GROUP AND COMPANY |
|--|-------------------|
| | 2014 |
| | S\$'000 |
| Fair value of donated asset at initial recognition | 14,800 |
| Fair value changes | (2,300) |
| Carrying amount as at 31 March 2014 | 12,500 |

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

21. ASSETS HELD FOR SALE (cont'd)

During the year, the Company received a donation-in-kind in the form of a residential property. Permission was given by the donor to sell the donated property and sale proceeds be used to support the activities of the Company.

The property has been classified as assets held for sale as the Company's management considers the sale to be probable and likely to be completed within a year.

22. CREDITORS AND ACCRUED EXPENSES/PROVISIONS

a. Creditors and accrued expenses

| GROUP | | COMPANY | |
|----------|--|--|--|
| 2014 | 2013 | 2014 | 2013 |
| \$\$'000 | S\$'000 | S\$'000 | \$\$'000 |
| 29,411 | 35,835 | 28,632 | 33,935 |
| 18,670 | 2,786 | 18,670 | 2,786 |
| 204,281 | 157,661 | 200,618 | 155,231 |
| 3,699 | 4,241 | 3,637 | 4,177 |
| 256,061 | 200,523 | 251,557 | 196,129 |
| | 2014 \$\$'000 29,411 18,670 204,281 3,699 | \$\$'000 \$\$'000 29,411 35,835 18,670 2,786 204,281 157,661 3,699 4,241 | 2014 2013 2014 \$\$'000 \$\$'000 \$\$'000 29,411 35,835 28,632 18,670 2,786 18,670 204,281 157,661 200,618 3,699 4,241 3,637 |

The average credit period on purchases of goods is 30 days (2013: 30 days). No interest is charged on the creditors.

Creditors and accrued expenses denominated in foreign currencies at 31 March are as follows:

| | G | ROUP | COMP | ANY |
|-----------------------|----------|---------|---------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | S\$'000 | S\$'000 | \$\$'000 |
| United States dollars | 1,077 | 1,193 | 814 | 876 |
| Sterling pounds | 341 | 79 | 341 | 79 |
| Euro | 76 | 17 | 76 | 17 |
| Australian Dollar | 53 | 1 | 53 | 1 |
| Japanese yen | 26 | 1 | 26 | 1 |
| Chinese renminbi | 4 | 9 | - | - |
| Swiss Franc | 2 | 14 | 2 | 14 |
| Canadian dollars | 1 | 1 | 1 | 1 |
| Korean Won | 1 | - | 1 | - |
| Thai Baht | - | 3 | - | 3 |
| Hong Kong Dollar | - | 2 | - | 2 |
| Others | 2 | 4 | 2 | 4 |
| | 1,583 | 1,324 | 1,316 | 998 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

22. CREDITORS AND ACCRUED EXPENSES/PROVISIONS (cont'd)

b. Provisions

Movement in the provisions for employee leave liability

| | GROUP | | COMPANY | |
|--|---------|---------|---------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Balance as at 1 April | 68,633 | 62,559 | 68,036 | 62,059 |
| Increase in provisions recognised in income or expenditure | 3,888 | 6,074 | 3,745 | 5,977 |
| Balance as at 31 March | 72,521 | 68,633 | 71,781 | 68,036 |

23. GRANTS RECEIVED IN ADVANCE

| GROUP | | COMPANY | |
|---------|--|--|---|
| 2014 | 2013 | 2014 | 2013 |
| S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| | | | |
| 312,576 | 228,786 | 307,374 | 224,623 |
| 12,872 | 15,794 | 12,872 | 15,781 |
| 47,848 | 68,785 | 47,709 | 67,488 |
| 373,296 | 313,365 | 367,955 | 307,892 |
| | 2014 S\$'000 312,576 12,872 47,848 | \$\$'000 \$\$'000 312,576 228,786 12,872 15,794 47,848 68,785 | 2014 2013 2014 \$\$'000 \$\$'000 \$\$'000 312,576 228,786 307,374 12,872 15,794 12,872 47,848 68,785 47,709 |

The balance represents grants received but not utilised at the end of the financial year.

24. ADVANCES FROM THE GOVERNMENT FOR STUDENT LOANS

| | GROUP AND | COMPANY |
|--|-----------|----------|
| | 2014 | 2013 |
| | S\$'000 | S\$'000 |
| Balance as at 1 April | 284,771 | 290,438 |
| Advances received from Government during the year | 72,273 | 71,441 |
| Advances repaid to Government during the year | (70,772) | (76,629) |
| | 286,272 | 285,250 |
| Miscellaneous expenditure | (175) | (479) |
| Balance as at 31 March | 286,097 | 284,771 |
| Represented by : | | |
| Amount due within 12 months - current liabilities | 69,148 | 70,618 |
| Amount due after 12 months - non-current liabilities | 216,949 | 214,153 |
| | 286,097 | 284,771 |
| Student tuition fee loans | 224,281 | 224,746 |
| Study loans | 58,898 | 59,392 |
| Overseas student programme loans | 1,263 | 1,212 |
| Advances receivable (repayable) , pooled investments, fixed deposits and bank balances | 1,655 | (579) |
| · | 286,097 | 284,771 |

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

24. ADVANCES FROM THE GOVERNMENT FOR STUDENT LOANS (cont'd)

The advances from the Government are for the purpose of extending loans to students mainly to assist them in paying their tuition fees. They are unsecured and repayable following the collection of the underlying loans (including interest as described in Note 15) by the Company from the students. The fair value of the advances (non-current portion) cannot be measured reliably as the timing of future cash flows is not fixed.

25. FIXED RATE NOTES AND TERM LOAN

| | GROUP AND | COMPANY |
|--|-----------|----------|
| | 2014 | 2013 |
| | \$\$'000 | \$\$'000 |
| Fixed rate notes | 750,000 | 500,000 |
| Fixed rate term loan | 350,000 | 350,000 |
| | 1,100,000 | 850,000 |
| Represented by: | | |
| Amount due within 12 months - current liabilities | 250,000 | - |
| Amount due after 12 months - non-current liabilities | 850,000 | 850,000 |
| | 1,100,000 | 850,000 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

25. FIXED RATE NOTES AND TERM LOAN (cont'd)

a. Fixed rate notes

Under the Multicurrency Medium Term Note (MTN) programme to finance development projects under the debt-grant framework initiated by the Government, the Company has issued 3 fixed rate notes. Unless previously redeemed or purchased and cancelled, the notes will be redeemed at its redemption amount on maturity date. The Company is required to maintain a ratio where the total liabilities to total assets shall not at any time be more than 0.65:1. There is no significant difference between amortised cost and carrying amount of the notes.

| | | | Issued Amount | Fair Value 2014 | Fair Value 2013 |
|--------------------------------------|------------------|--------|------------------|--------------------|--------------------|
| | | | S\$'000 | S\$'000 | \$\$'000 |
| Fixed Rate Notes Issued | Issue Date | Coupon | | | |
| Fixed rate note due 12 June 2014 | 12 June 2009 | 3.200% | 250,000 | 251,740 | 257,750 |
| Fixed rate note due 23 January 2018 | 23 January 2013 | 1.038% | 250,000 | 242,423 | 251,705 |
| Fixed rate note due 13 February 2019 | 13 February 2014 | 1.708% | 250,000 | 250,198 | - |
| | | | 750,000 | 744,361 | 509,455 |

b. Fixed rate term loan

On 5 October 2010, the Company drew down a \$\$350,000,000, 5- years fixed rate term loan at 1.8% per annum to finance development projects under the debt-grant framework initiated by the Government. The fixed rate term loan is payable in full on 5 October 2015. The Company may, with prior notice to the bank, prepay the whole or any part of the loan after 12 months from the drawdown date of the loan. Similar to the Fixed Rate Notes, the Company is required to maintain a ratio where the total liabilities to total assets shall not at any time be more than 0.65:1. There is no significant difference between amortised cost and carrying amount of the loan. The fair value of the loan as at 31 March 2014 is \$\$349,857,000 (2013: \$\$344,589,000).

The fair values of fixed rate notes and fixed rate term loan were determined using significant observable inputs other than quoted prices (Level 2 of the fair value hierarchy).

26. DEFERRED CAPITAL GRANTS

| | | GROUP | COM | PANY |
|---|--|--|--|--|
| | 2014 | 2013 | 2014 | 201 |
| | S\$'000 | S\$'000 | \$\$'000 | \$\$'00 |
| Fixed Assets | | | | |
| Government and Agency for Science, Technology & Research | | | | |
| Balance as at 1 April | 1,620,712 | 1,547,861 | 1,618,224 | 1,545,25 |
| Capital grants utilised during the year | 176,690 | 238,942 | 176,690 | 238,67 |
| Amount transferred from operating grants (Note 33) | 70,021 | 60,321 | 69,964 | 59,98 |
| . 55 | 1,867,423 | 1,847,124 | 1,864,878 | 1,843,91 |
| Deferred capital grants amortised | (234,532) | (226,412) | (233,926) | (225,69 |
| Balance as at 31 March | 1,632,891 | 1,620,712 | 1,630,952 | 1,618,22 |
| Others | | | | |
| Balance as at 1 April | 422,423 | 465,116 | 422,423 | 465,11 |
| Capital grants utilised during the year and donated assets | 20,496 | 1,240 | 20,177 | 1,24 |
| Amount transferred from operating grants (Note 33) | 13,366 | 6,864 | 13,116 | 6,86 |
| . 33 , , , | 456,285 | 473,220 | 455,716 | 473,22 |
| Deferred capital grants amortised | (30,866) | (50,797) | (30,788) | (50,79 |
| Balance as at 31 March | 425,419 | 422,423 | 424,928 | 422,42 |
| Total deferred capital grants balance for fixed assets as at 31 March | 2,058,310 | 2,043,135 | 2,055,880 | 2,040,64 |
| Intangible Assets Government and Agency for Science, Technology & Research | 14 277 | 12 220 | 14 229 | 12.00 |
| Government and Agency for Science, Technology & Research Balance as at 1 April | 14,377 721 | 13,330 4,350 | 14,238 721 | |
| Government and Agency for Science, Technology & Research | 14,377 721 582 | 13,330 4,350 470 | 14,238 721 582 | 4,35 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year | 721 | 4,350 | 721 | 4,35 47 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year | 721 582 | 4,350 470 | 721 582 | 4,35 47 17,91 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) | 721 582 15,680 | 4,350 470 18,150 | 721 582 15,541 | 13,09 4,35 47 17,91 (3,67) |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised | 721 582 15,680 (4,534) | 4,350 470 18,150 (3,773) | 721 582 15,541 (4,433) | 4,35 47 17,91 (3,67 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March | 721 582 15,680 (4,534) | 4,350 470 18,150 (3,773) | 721 582 15,541 (4,433) | 4,35 47 17,91 (3,67 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others | 721 582 15,680 (4,534) 11,146 | 4,350 470 18,150 (3,773) 14,377 | 721 582 15,541 (4,433) 11,108 | 4,35 47 17,91 (3,67: 14,23 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April | 721 582 15,680 (4,534) 11,146 | 4,350 470 18,150 (3,773) 14,377 | 721 582 15,541 (4,433) 11,108 | 4,35 47 17,91 (3,67: 14,23 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April | 721 582 15,680 (4,534) 11,146 | 4,350 470 18,150 (3,773) 14,377 701 433 | 721 582 15,541 (4,433) 11,108 782 360 | 4,35 47 17,91 (3,67) 14,23 70 43 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) | 721 582 15,680 (4,534) 11,146 782 360 1,142 | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 | 721 582 15,541 (4,433) 11,108 782 360 1,142 | 4,35 47 17,91 (3,67 14,23 70 43 1,13 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) | 721 582 15,680 (4,534) 11,146 782 360 1,142 (331) | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 (352) | 721 582 15,541 (4,433) 11,108 782 360 1,142 (331) | 4,35 47 17,91 (3,67) 14,23 70 43 1,13 (35) |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March | 721 582 15,680 (4,534) 11,146 782 360 1,142 (331) 811 | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 (352) 782 | 721 582 15,541 (4,433) 11,108 782 360 1,142 (331) 811 | 4,35 47 17,91 (3,67) 14,23 70 43 1,13 (35) |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Total deferred capital grants balance for intangible assets as at 31 March | 721 582 15,680 (4,534) 11,146 782 360 1,142 (331) 811 | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 (352) 782 | 721 582 15,541 (4,433) 11,108 782 360 1,142 (331) 811 | 4,35 47 17,91 (3,67: 14,23 70 43 1,13 (35: 78 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Total deferred capital grants balance for intangible assets as at 31 March Fixed Assets and Intangible Assets | 721 582 15,680 (4,534) 11,146 782 360 1,142 (331) 811 | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 (352) 782 | 721 582 15,541 (4,433) 11,108 782 360 1,142 (331) 811 | 4,35 47 17,91 (3,67: 14,23 70 43 1,13 (35: 78 15,02 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Total deferred capital grants balance for intangible assets as at 31 March Fixed Assets and Intangible Assets Balance as at 1 April | 721 582 15,680 (4,534) 11,146 782 360 1,142 (331) 811 11,957 | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 (352) 782 15,159 | 721 582 15,541 (4,433) 11,108 782 360 1,142 (331) 811 11,919 | 4,35 47 17,91 (3,67) 14,23 70 43 1,13 (35) 78 15,02 2,024,16 244,26 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Total deferred capital grants balance for intangible assets as at 31 March Fixed Assets and Intangible Assets Balance as at 1 April Capital grants utilised during the year and donated assets | 721 582 15,680 (4,534) 11,146 782 360 1,142 (331) 811 11,957 | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 (352) 782 15,159 | 721 582 15,541 (4,433) 11,108 782 360 1,142 (331) 811 11,919 | 4,35 47 17,91 (3,67) 14,23 70 43 1,13 (35) 78 15,02 2,024,16 244,26 67,75 |
| Government and Agency for Science, Technology & Research Balance as at 1 April Capital grants utilised during the year Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Others Balance as at 1 April Amount transferred from operating grants (Note 33) Deferred capital grants amortised Balance as at 31 March Total deferred capital grants balance for intangible assets as at 31 March Fixed Assets and Intangible Assets Balance as at 1 April Capital grants utilised during the year and donated assets | 721 582 15,680 (4,534) 11,146 782 360 1,142 (331) 811 11,957 2,058,294 197,907 84,329 | 4,350 470 18,150 (3,773) 14,377 701 433 1,134 (352) 782 15,159 2,027,008 244,532 68,088 | 721 582 15,541 (4,433) 11,108 782 360 1,142 (331) 811 11,919 2,055,667 197,588 84,022 | 4,35 47 17,91 (3,673 14,23 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

27. SUPPLEMENTARY INFORMATION ON GENERAL FUNDS AND RESTRICTED FUNDS

| | | GENERAI | FUNDS | RESTRICTE | D FUNDS | ELIMINA (Note | | тот | AL |
|--|------|-----------|-----------|-----------|-----------|------------------|----------|-------------|-------------|
| | | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| GROUP | Note | \$\$'000 | S\$'000 | \$\$'000 | S\$'000 | S\$'000 | S\$'000 | \$\$'000 | S\$'000 |
| OPERATING INCOME | | | | | | | | | |
| Tuition and other related fees | | 388,131 | 344,141 | - | - | - | - | 388,131 | 344,141 |
| Other income | 28 | 221,538 | 208,142 | 62,548 | 75,609 | (29,311) | (26,545) | 254,775 | 257,206 |
| | | 609,669 | 552,283 | 62,548 | 75,609 | (29,311) | (26,545) | 642,906 | 601,347 |
| OPERATING EXPENDITURE | | | | | | | | | |
| Expenditure on manpower | 29 | 827,883 | 804,206 | 272,595 | 244,299 | - | - | 1,100,478 | 1,048,505 |
| Depreciation and amortisation | | | | | | | | | |
| expenditure | 9,10 | 79,762 | 77,032 | 235,424 | 225,914 | - | - | 315,186 | 302,946 |
| Other operating expenditure | | 398,764 | 374,332 | 464,115 | 456,728 | (29,311) | (26,545) | 833,568 | 804,515 |
| | | 1,306,409 | 1,255,570 | 972,134 | 926,941 | (29,311) | (26,545) | 2,249,232 | 2,155,966 |
| Operating Deficit | | (696,740) | (703,287) | (909,586) | (851,332) | _ | _ | (1,606,326) | (1 554 619) |
| Net investment income | 31 | 38,857 | 41,298 | 235,964 | 194,318 | | | 274,821 | 235,616 |
| Share of results (net of tax) of associated companies | 8 | 9,047 | 3,028 | - | - | - | - | 9,047 | 3,028 |
| Deficit before Grants | 32 | (648,836) | (658,961) | (673,622) | (657,014) | | _ | (1,322,458) | (1.315.975) |
| GRANTS Operating Grants: | | | | | | | | | |
| Government | 33a | 718,295 | 700,299 | 463,495 | 472,090 | - | - | 1,181,790 | 1,172,389 |
| Agency for Science, Technology & Research | 33b | - | - | 35,592 | 40,750 | - | - | 35,592 | 40,750 |
| Others | 33c | 773 | 717 | 155,016 | 122,941 | - | - | 155,789 | 123,658 |
| Deferred capital grants amortised | 26 | 32,889 | 35,244 | 237,374 | 246,090 | - | - | 270,263 | 281,334 |
| | | 751,957 | 736,260 | 891,477 | 881,871 | - | - | 1,643,434 | 1,618,131 |
| SURPLUS FOR THE YEAR BEFORE TAX | | 103,121 | 77,299 | 217,855 | 224,857 | - | - | 320,976 | 302,156 |
| Income tax | 34 | - | - | - | - | - | - | - | - |
| SURPLUS FOR THE YEAR | 35 | 103,121 | 77,299 | 217,855 | 224,857 | - | - | 320,976 | 302,156 |
| Accumulated Surplus Balance at 1 April | | 1,898,209 | 1,769,430 | 1,118,246 | 945,021 | - | - | 3,016,455 | 2,714,451 |
| Transfer between General Funds and Restricted Funds (Note B) | | 36,066 | 51,480 | (36,066) | (51,480) | - | - | - | - |
| Transfer to endowment funds | | - | | (3,637) | (152) | - | - | (3,637) | (152) |
| Accumulated Surplus Balance at 31 March | | 2,037,396 | 1,898,209 | 1,296,398 | 1,118,246 | | - | 3,333,794 | 3,016,455 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

27. SUPPLEMENTARY INFORMATION ON GENERAL FUNDS AND RESTRICTED FUNDS (cont'd)

| | | GENERA | FUNDS | RESTRICTE | D FUNDS | ELIMINA (Note | | тот | AL |
|--|------|-----------|-----------|-----------|-----------|------------------|----------|-------------|-------------|
| | | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| COMPANY | Note | S\$'000 | S\$'000 | \$\$'000 | S\$'000 | \$\$'000 | S\$'000 | S\$'000 | S\$'000 |
| OPERATING INCOME | | | | | | | | | |
| Tuition and other related fees | | 383,036 | 339,115 | - | - | - | - | 383,036 | 339,115 |
| Other income | 28 | 217,287 | 204,111 | 62,548 | 75,609 | (29,311) | (26,545) | 250,524 | 253,175 |
| | | 600,323 | 543,226 | 62,548 | 75,609 | (29,311) | (26,545) | 633,560 | 592,290 |
| OPERATING EXPENDITURE | | | | | | | | | |
| Expenditure on manpower | 29 | 806,215 | 784,339 | 272,595 | 244,299 | - | - | 1,078,810 | 1,028,638 |
| Depreciation and amortisation expenditure | 9,10 | 78,974 | 76,192 | 235,424 | 225,914 | _ | - | 314,398 | 302,106 |
| Other operating expenditure | , | 389,184 | 363,713 | 464,115 | 456,728 | (29,311) | (26,545) | 823,988 | 793,896 |
| | | | 1,224,244 | 972,134 | 926,941 | (29,311) | (26,545) | 2,217,196 | 2,124,640 |
| Operating Deficit | | (674,050) | (681,018) | (909,586) | (851,332) | _ | _ | (1,583,636) | (1,532,350) |
| Net investment income | 31 | 35,249 | 41,334 | 235,964 | 194,318 | - | - | 271,213 | 235,652 |
| Deficit before Grants | 32 | (638,801) | (639,684) | (673,622) | (657,014) | - | - | (1,312,423) | (1,296,698) |
| GRANTS | | | | | | | | | |
| Operating Grants: | | | | | | | | | |
| Government | 33a | 696,446 | 676,635 | 463,495 | 472,090 | - | - | 1,159,941 | 1,148,725 |
| Agency for Science, Technology & Research | 33b | - | - | 35,592 | 40,750 | - | - | 35,592 | 40,750 |
| Others | 33c | - | - | 155,016 | 122,941 | - | - | 155,016 | 122,941 |
| Deferred capital grants amortised | 26 | 32,104 | 34,423 | 237,374 | 246,090 | - | - | 269,478 | 280,513 |
| , 3 | | 728,550 | 711,058 | 891,477 | 881,871 | - | - | 1,620,027 | 1,592,929 |
| SURPLUS FOR THE YEAR | 35 | 89,749 | 71,374 | 217,855 | 224,857 | - | - | 307,604 | 296,231 |
| | | | | | | | | | |
| Accumulated Surplus Balance at 1 April | | 1,837,567 | 1,714,713 | 1,118,246 | 945,021 | - | - | 2,955,813 | 2,659,734 |
| Transfer between General Funds and Restricted Funds (Note B) | | 36,066 | 51,480 | (36,066) | (51,480) | - | - | - | |
| Transfer to endowment funds | | - | - | (3,637) | (152) | - | - | (3,637) | (152 |
| Accumulated Surplus Balance at 31 March | | 1,963,382 | 1,837,567 | 1,296,398 | 1,118,246 | | - | 3,259,780 | 2,955,813 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

27. SUPPLEMENTARY INFORMATION ON GENERAL FUNDS AND RESTRICTED FUNDS (cont'd)

Note A

The elimination of the interfund transactions relates mainly to transactions between Restricted Funds and funds maintained for self-financing activities under General Funds.

Note B

Transfer relates mainly to transfer of funds from research projects (Restricted Funds) to a central pool (General Funds) for indirect overheads recovery and to self-financing funds (General Funds) for unspent grant balances as agreed by the grantors.

28. OTHER INCOME

| | (| GROUP | COM | PANY |
|---|---------|----------|----------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | \$\$'000 | \$\$'000 | S\$'000 |
| | | | | |
| Donations received | 59,033 | 72,791 | 59,015 | 72,790 |
| Rental income and student hostel residential fees | 81,074 | 75,049 | 78,837 | 72,593 |
| Courses and conference fees | 39,986 | 37,552 | 39,626 | 37,239 |
| Clinical fees/consultancy fees | 14,915 | 15,561 | 14,915 | 15,561 |
| Others | 59,767 | 56,253 | 58,131 | 54,992 |
| | 254,775 | 257,206 | 250,524 | 253,175 |

29. EXPENDITURE ON MANPOWER

| | | GROUP | COM | IPANY |
|--|-----------|-----------|-----------|-----------|
| | 2014 | 2013 | 2014 | 2013 |
| | \$\$'000 | S\$'000 | S\$'000 | S\$'000 |
| | | | | |
| Wages and salaries | 1,007,816 | 956,559 | 987,957 | 938,380 |
| Employer's contribution to Provident Funds | 66,578 | 62,780 | 65,060 | 61,313 |
| Other staff benefits | 26,084 | 29,166 | 25,793 | 28,945 |
| | 1,100,478 | 1,048,505 | 1,078,810 | 1,028,638 |
| | | | | |

30. KEY MANAGEMENT PERSONNEL COMPENSATION

The compensation for nineteen (2013: twenty) key management personnel (includes the remuneration of an executive trustee) are as follows:

| | GROUP AND | GROUP AND COMPANY | | |
|--------------------------|-----------|-------------------|--|--|
| | 2014 | 2013 | | |
| | S\$'000 | \$\$'000 | | |
| Short-term benefits | 14,642 | 12,183 | | |
| Post-employment benefits | 299 | 273 | | |
| | 14,941 | 12,456 | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

31. NET INVESTMENT INCOME

| | GROUP | | COMPANY | |
|--|----------|----------|----------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | S\$'000 | S\$'000 | \$\$1000 |
| Interest income: | | | | |
| Government bonds | 14,674 | 16,767 | 14,674 | 16,767 |
| Bonds/loan stocks in corporations/associated company | 2,052 | 1,356 | 2,052 | 1,356 |
| Fixed deposits and bank current accounts | 1,287 | 2,779 | 1,134 | 2,770 |
| | 18,013 | 20,902 | 17,860 | 20,893 |
| Dividend income: | | | | |
| Quoted equity shares | 8,441 | 3,493 | 8,441 | 3,493 |
| Unquoted equity shares | 6,850 | 2,836 | 6,842 | 2,836 |
| | 15,291 | 6,329 | 15,283 | 6,329 |
| Net gain on sale of investments at fair value through income or expenditure ("FVTIE") | 44,215 | 24,764 | 44,211 | 24,764 |
| Net gain on sale of available-for-sale investments | 3,451 | - | - | - |
| Impairment loss on available-for-sale investments | - | (45) | - | - |
| Net foreign currency exchange (losses)/gains | (43,579) | 23,125 | (43,579) | 23,125 |
| Change in fair value of investments at FVTIE due to foreign currency changes (Note A) | 81,003 | (32,517) | 81,003 | (32,517) |
| | 37,424 | (9,392) | 37,424 | (9,392) |
| Change in fair value of investments at FVTIE due to price change (Note A) | 156,427 | 193,058 | 156,435 | 193,058 |
| | 274,821 | 235,616 | 271,213 | 235,652 |
| Note A | | | | |
| Total change in fair value of investments at FVTIE comprises of: | | | | |
| Change in fair value of investments due to foreign currency changes | 81,003 | (32,517) | 81,003 | (32,517) |
| Change in fair value of investments due to price change | 156,427 | 193,058 | 156,435 | 193,058 |
| Total change in fair value of investments at FVTIE | 237,430 | 160,541 | 237,438 | 160,541 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

32. DEFICIT BEFORE GRANTS

This is arrived at after charging:

| | G | GROUP COMPANY | | IPANY |
|--|---------|---------------|---------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Bad and doubtful debts | 807 | 436 | 807 | 436 |
| Rental expenses | 6,339 | 7,614 | 6,339 | 7,614 |
| Borrowing costs expensed off | 12,027 | 9,142 | 12,027 | 9,142 |
| Loss on disposal of fixed and intangible assets | 2,693 | 16,886 | 2,684 | 16,882 |
| Write-off of fixed assets | - | 15,519 | - | 15,519 |
| Fair value changes on assets held for sale | 2,300 | - | 2,300 | - |
| Research and development costs | 497,674 | 487,274 | 497,674 | 487,274 |
| Borrowing costs incurred during the year is analysed as follows: | | | | |
| Interest on fixed rate notes | 11,145 | 8,483 | 11,145 | 8,483 |
| Interest on fixed rate term loan | 6,300 | 6,300 | 6,300 | 6,300 |
| Less: amounts included in cost of qualifying fixed assets | (5,418) | (5,641) | (5,418) | (5,641) |
| Borrowing costs expensed off | 12,027 | 9,142 | 12,027 | 9,142 |

33. OPERATING GRANTS

| | | GROUP | | COMPANY | |
|-------|--|--------------------|-------------------|--------------------|-------------------|
| | | 2014 | 2013 | 2014 | 2013 |
| | | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| (a) | Operating Grants (Government) | | | | |
| | Operating grants utilised during the year | 1,240,253 | 1,223,625 | 1,218,347 | 1,199,627 |
| | Amount transferred to deferred capital grants | (58,463) | (51,236) | (58,406) | (50,902) |
| | | 1,181,790 | 1,172,389 | 1,159,941 | 1,148,725 |
| (a) | Operating Grants (Agency for Science, Technology & Research) | | | | |
| /I- \ | | | | | |
| (b) | Operating Grants (Agency for Science, Technology & Research) Operating grants utilised during the year | 47,732 | 50,305 | 47,732 | 50,305 |
| (D) | | 47,732 (12,140) | 50,305 (9,555) | 47,732 (12,140) | 50,305 (9,555) |
| (D) | Operating grants utilised during the year | | , | | |
| (c) | Operating grants utilised during the year | (12,140) | (9,555) | (12,140) | (9,555) |
| | Operating grants utilised during the year Amount transferred to deferred capital grants | (12,140) | (9,555) | (12,140) | (9,555) |
| | Operating grants utilised during the year Amount transferred to deferred capital grants Operating Grants (Others) | (12,140) | (9,555) 40,750 | (12,140) | (9,555) 40,750 |

34. INCOME TAX

Income tax varies from the amount of income tax determined by applying the Singapore income tax rate of 17% (2013: 17%) to surplus before income tax as a result of the following differences:

| | 0 | ROUP | CON | IPANY |
|---|----------|----------|----------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | \$\$'000 | \$\$'000 | \$\$'000 |
| Surplus for the year before income tax | 320,976 | 302,156 | 307,604 | 296,231 |
| Income tax expense calculated at statutory tax rate | 54,566 | 51,367 | 52,293 | 50,359 |
| Income not subject to tax | (54,624) | (50,980) | (52,293) | (50,359) |
| Tax effect of share of results of associate | (1,538) | (515) | - | - |
| Others | 1,596 | 128 | - | - |
| | - | - | - | - |

As the Company and its subsidiary, NUS High School of Mathematics and Science are charities registered under the Charity's Act, their income is not subject to tax under Section 13 of the Singapore Income Tax Act. NUS America, Inc, another subsidiary of the Company, is also not subject to tax as it is a nonprofit public benefit corporation registered in America.

35. SURPLUS FOR THE YEAR

The surplus for the year in the Statement of the comprehensive income of the Group and Company of \$\$320,976,000 (2013: \$\$302,156,000) and \$\$307,604,000 (2013: \$\$296,231,000) respectively includes the following:

| | GROUP COMPANY | | IPANY | |
|--|---------------|---------|---------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Non-endowed donations | 59,033 | 72,791 | 59,015 | 72,790 |
| Net investment income (include change in fair value of investment) | 274,821 | 235,616 | 271,213 | 235,652 |
| | 333,854 | 308,407 | 330,228 | 308,442 |

36. COMMITMENTS

a. Capital Commitments

Commitments by the Group in respect of equipment and expansion of the facilities, not provided for in the financial statements, are as follows:

| | GROUP AND | GROUP AND COMPANY | | |
|-------------------------------|-----------|-------------------|--|--|
| | 2014 | 2013 | | |
| | \$\$'000 | \$\$'000 | | |
| Authorised and contracted for | 451,580 | 752,529 | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

36. **COMMITMENTS** (cont'd)

b. Operating Lease Commitments – as Lessee

| | GROUP AND | COMPANY |
|---|---------------------|-------------|
| | 2014 | 2013 |
| | S\$'000 | S\$'000 |
| Minimum lease payments under operating leases included in the income or expenditure | 679 | 1,365 |
| At the end of the reporting period, commitments in respect of non-cancella | able operating leas | ses for the |
| rental of offices and contract on security services are as follows: | | |
| Future minimum lease payments payable: | | |
| Within one year | 573 | 553 |
| Within second to fifth year inclusive | - | 50 |
| | 573 | 603 |
| | | |

Operating lease payments represent rentals payable by the Group for certain office properties which are fixed for an average of 2 years (2013: 2 years).

c. Operating Lease Commitments - as Lessor

At the end of the reporting period, commitments in respect of non-cancellable operating leases for the rental of premises are as follows:

| | GROUP AND COMPANY | | |
|---------|-------------------|--|--|
| 2014 | 2013 | | |
| S\$'000 | S\$'000 | | |
| | | | |
| 2,985 | 2,502 | | |
| 2,399 | 2,285 | | |
| 5,384 | 4,787 | | |
| _ | 2,985 2,399 | | |

Operating lease payments represent rentals receivable by the Group for rental of premises with remaining lease terms ranging from 1 to 3 years (2013: 1 to 3 years).

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

37. RELATED PARTIES TRANSACTIONS

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions.

The Group receives grants from the Ministry of Education (MOE) to fund its operations and is subject to certain controls set by MOE.

Hence, other government-controlled enterprises are considered related parties of the Group. Many of the Group's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties is reflected in these financial statements. For related parties debtors and creditors balances, the terms of these balances are disclosed in the respective notes to the financial statements.

There were transactions with corporations in which certain trustees have the ability to control or exercise significant influence.

Details of significant balances and transactions between the related parties are described below:

| | GROUP | | COMPANY | |
|--|-----------|-----------|-----------|-----------|
| | 2014 | 2013 | 2014 | 2013 |
| | S\$'000 | \$\$'000 | \$\$'000 | \$\$'000 |
| Government-controlled enterprises and companies within the Group | | | | |
| <u>Balances</u> | | | | |
| Debtors | 344,295 | 431,724 | 344,760 | 431,930 |
| Amount owing by subsidiary companies | - | - | 979 | 1,048 |
| Long-term loan to subsidiary companies | - | - | 356 | 356 |
| Creditors and accrued expenses | 960 | 490 | 960 | 490 |
| Amount owing to subsidiary company | - | - | 25,352 | 1,902 |
| Deferred Capital Grants | 2,069,776 | 2,073,339 | 2,067,799 | 2,070,722 |
| Grants received in advance | 373,157 | 312,068 | 367,955 | 307,892 |
| Transactions | | | | |
| Endowed donations | 1,000 | 3,045 | 1,000 | 3,045 |
| Non-endowed donations | 8,781 | 22,349 | 8,781 | 22,349 |
| Other income | 22,153 | 20,783 | 23,111 | 22,072 |
| Other operating expenditure | 53,296 | 48,937 | 57,234 | 51,930 |
| Operating/capital grants received | 1,704,361 | 1,624,697 | 1,681,114 | 1,601,009 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

37. RELATED PARTIES TRANSACTIONS (cont'd)

| | G | GROUP | | COMPANY | |
|---|----------|---------|---------|----------|--|
| | 2014 | 2013 | 2014 | 2013 | |
| | \$\$'000 | S\$'000 | S\$'000 | \$\$'000 | |
| Corporations in which trustees have the ability to control or exercise significant influence (including donations received from trustees) | | | | | |
| <u>Balances</u> | | | | | |
| Debtors | 27 | 43 | 27 | 43 | |
| Creditors and accrued expenses | 1 | 1 | 1 | 1 | |
| Transactions | | | | | |
| Endowed donations | 2,383 | 4,471 | 2,383 | 4,471 | |
| Non-endowed donations | 2,767 | 104 | 2,767 | 104 | |
| Other income | 219 | 246 | 219 | 246 | |
| Other operating expenditure | 1,223 | 877 | 1,223 | 877 | |
| Operating/capital grants received | 16 | - | 16 | - | |

38. FUNDS HELD IN TRUST

The Group acts as a trustee to the Derek Hewett Foundation 2009 (The Foundation), which was constituted by a trust deed dated 21 January 2010. The Foundation is a charity registered under the Charities Act.

The Foundation was established with the object of providing education for students of the Group through the award of bursaries.

Separate bank account has been set up to account for the funds under the Foundation. The Group will maintain the bank balance and make payments on behalf of the Foundation. As at the reporting period ended 31 March 2014, the fund balance held in trust by the Group is \$\$4,447 (2013: \$\$697).

